

# AI @ Audi

Transforming Automotive  
Production Through Data  
and Artificial Intelligence

Dr. Andreas Kühne | ETH Zürich | 17.03.2026



# 360factory

# AI at Audi Production

**01** About Me

**02** Insights into Audi

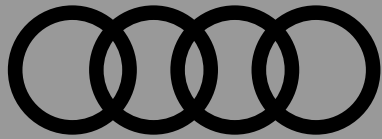
**03** AI at Audi Production

**04** Example Use Cases

**Insights to Audi**

## Audi within the Volkswagen Group

twelve distinct brands united by a shared commitment to sustainable mobility



Nutzfahrzeuge



BENTLEY

SKODA



CUPRA



SCANIA

# Brandgroup Progressive



Each of our brands stands for outstanding performance, pioneering technologies, captivating design, and powerful emotions.



BENTLEY



# Key Financial Figures of the Audi Group for 2024

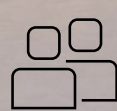


## Deliveries



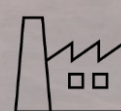
1,6 Mio

## Employees



88.000\*

## Plants



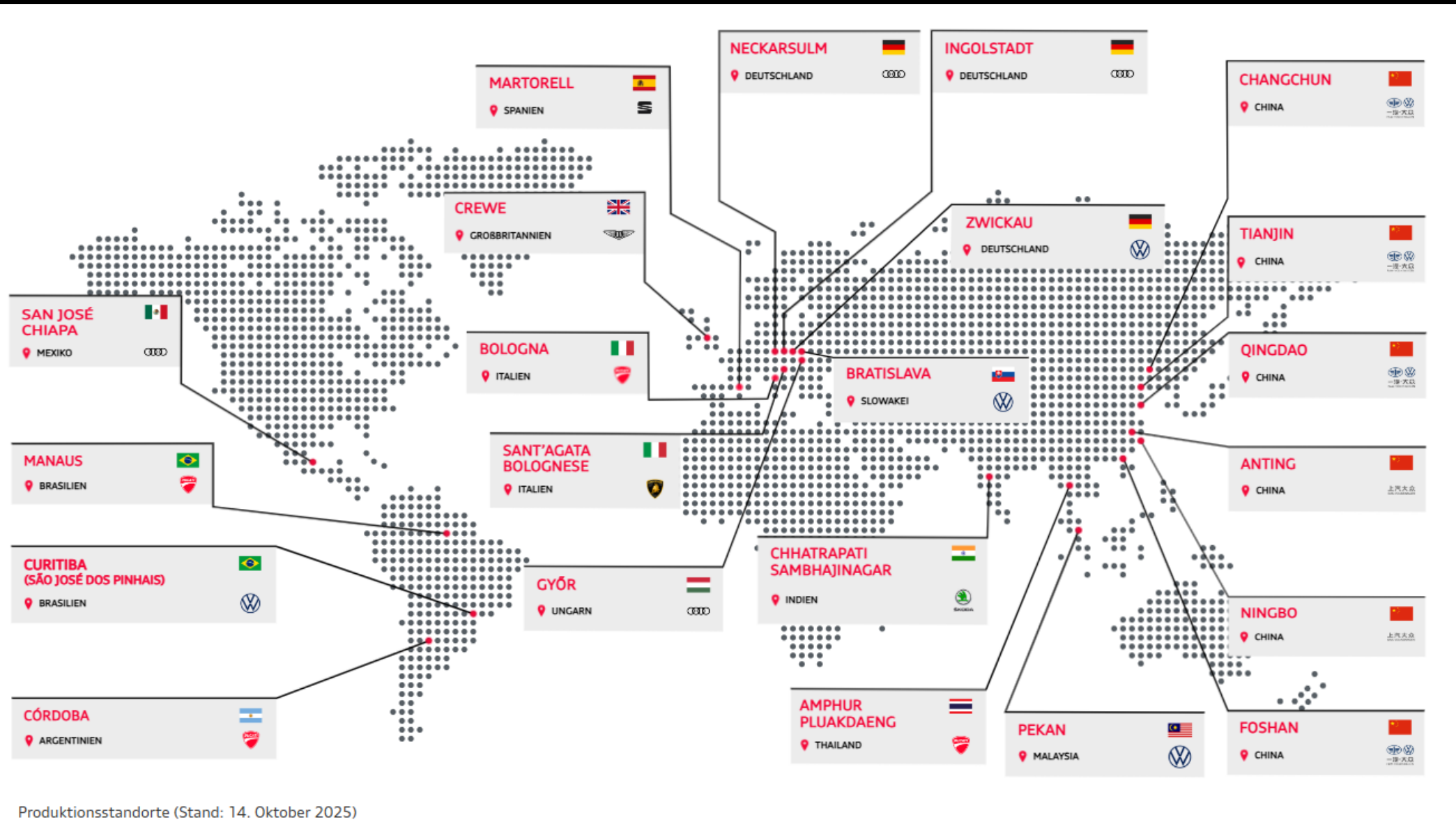
4 (+ more in VW Group)

## Models



14 (4 of which are fully electric)

# Audi Group – Production Sites



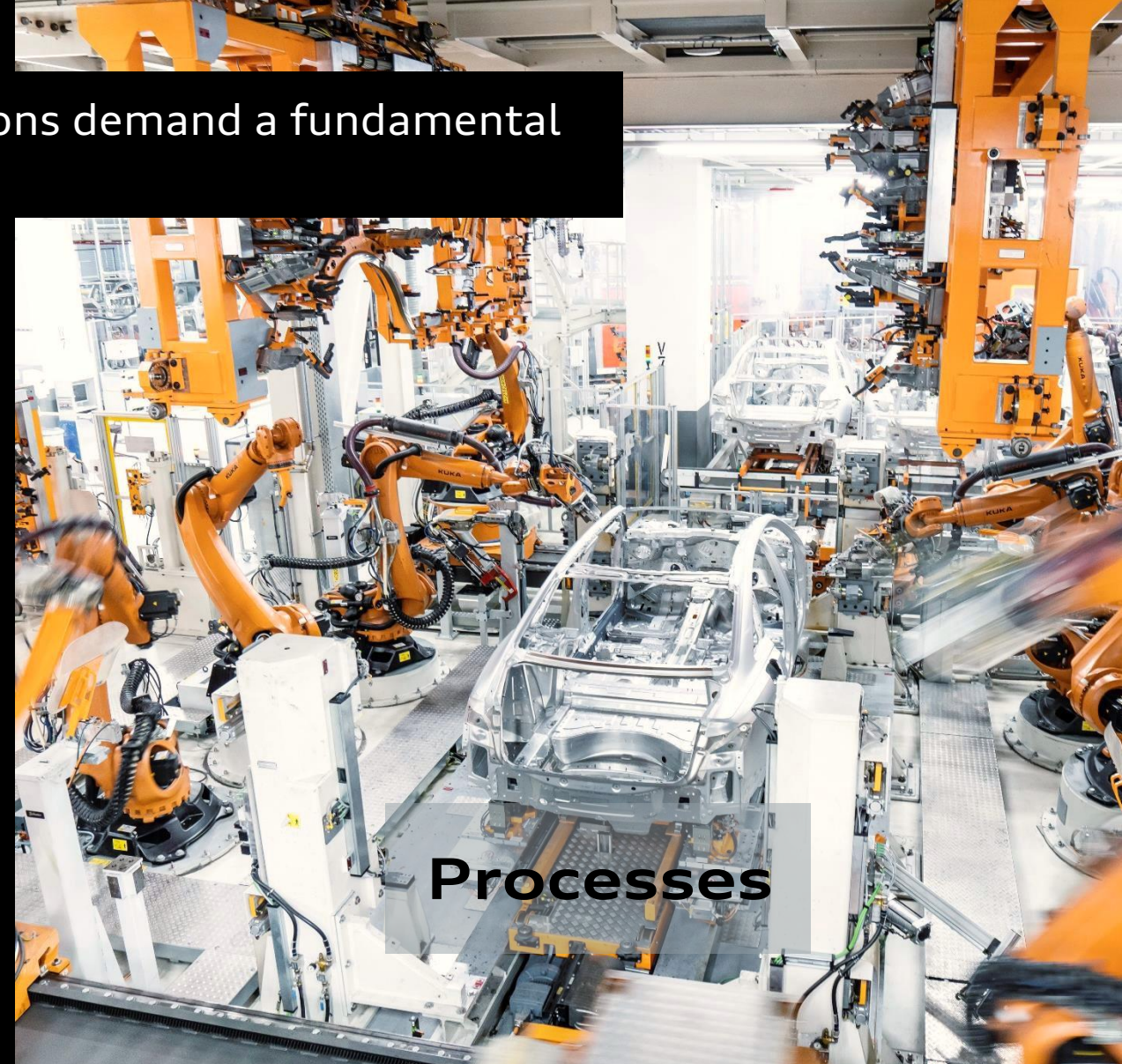
Produktionsstandorte (Stand: 14. Oktober 2025)

**AI@Audi production**

Global competition and changing customer expectations demand a fundamental shift in the automotive industry...



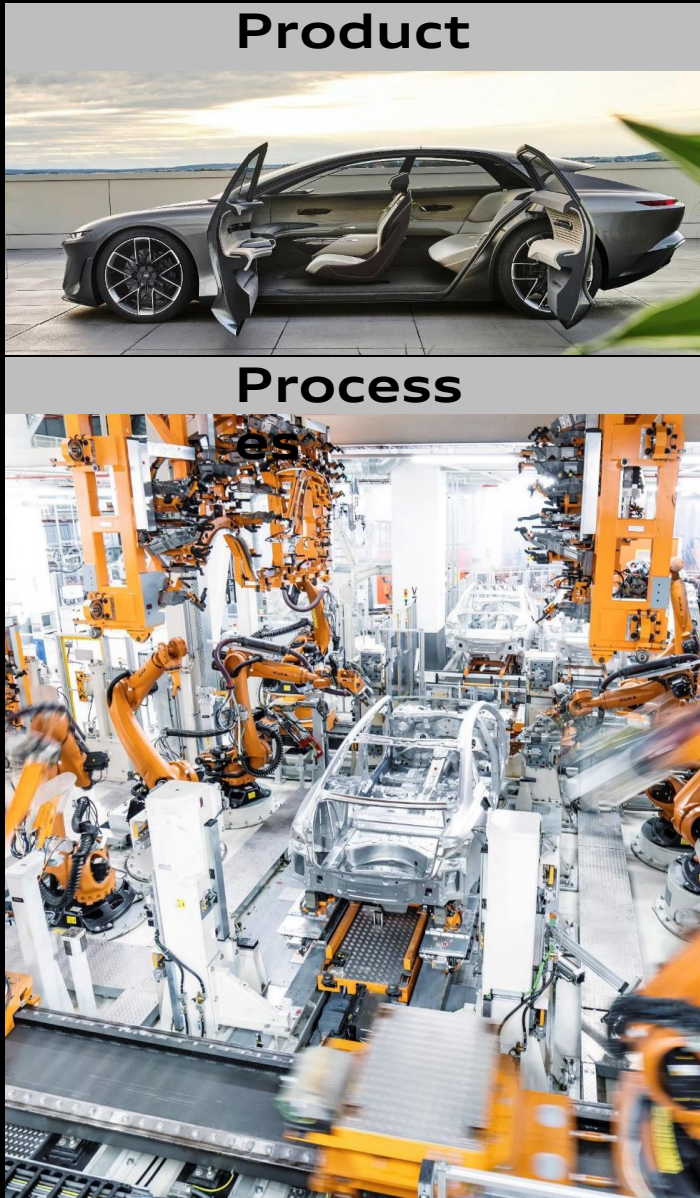
**Product**



**Processes**

...extending beyond the product to the way vehicles are manufactured.”

# What does transformation entail in the digitalization of processes?



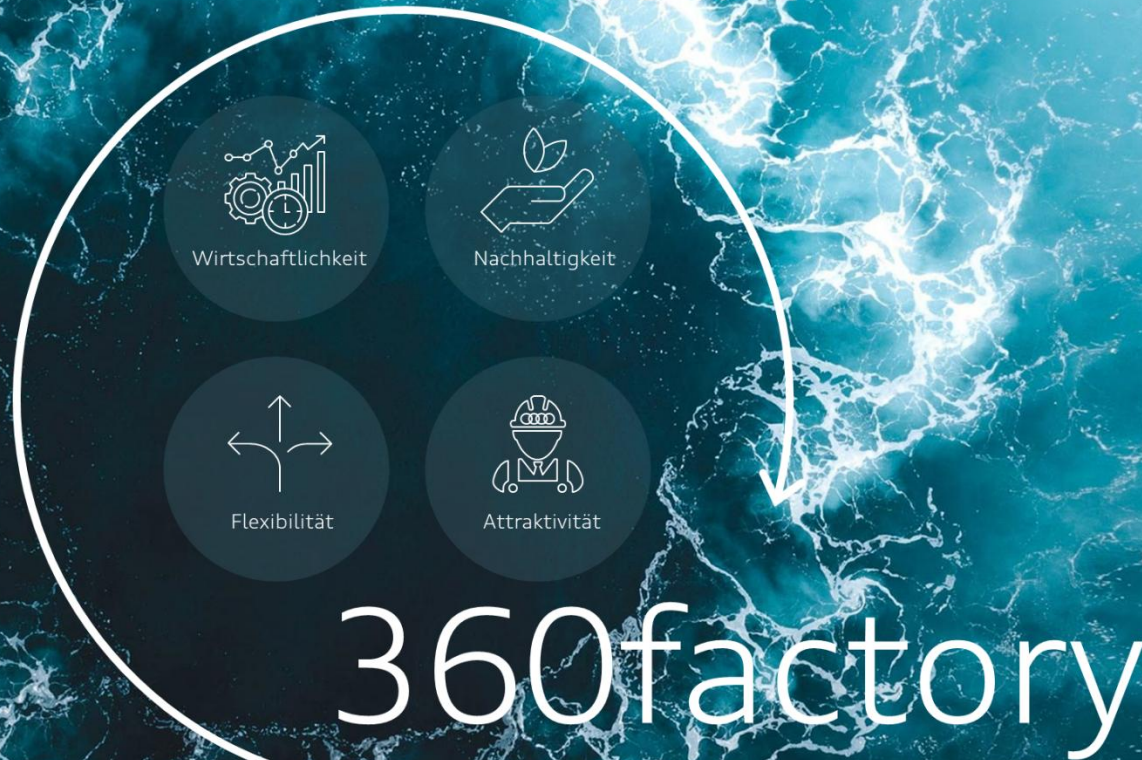
## Challenges & Potentials

- > Long-established structures and processes
- > Very high complexity across products, processes, and systems
- > Establishment of standardized, digitalized processes
- > Efficiency improvements driven by digital transformation
- > Systematic use of regional strengths and synergies to enable transformation

# AI in the 360 factory

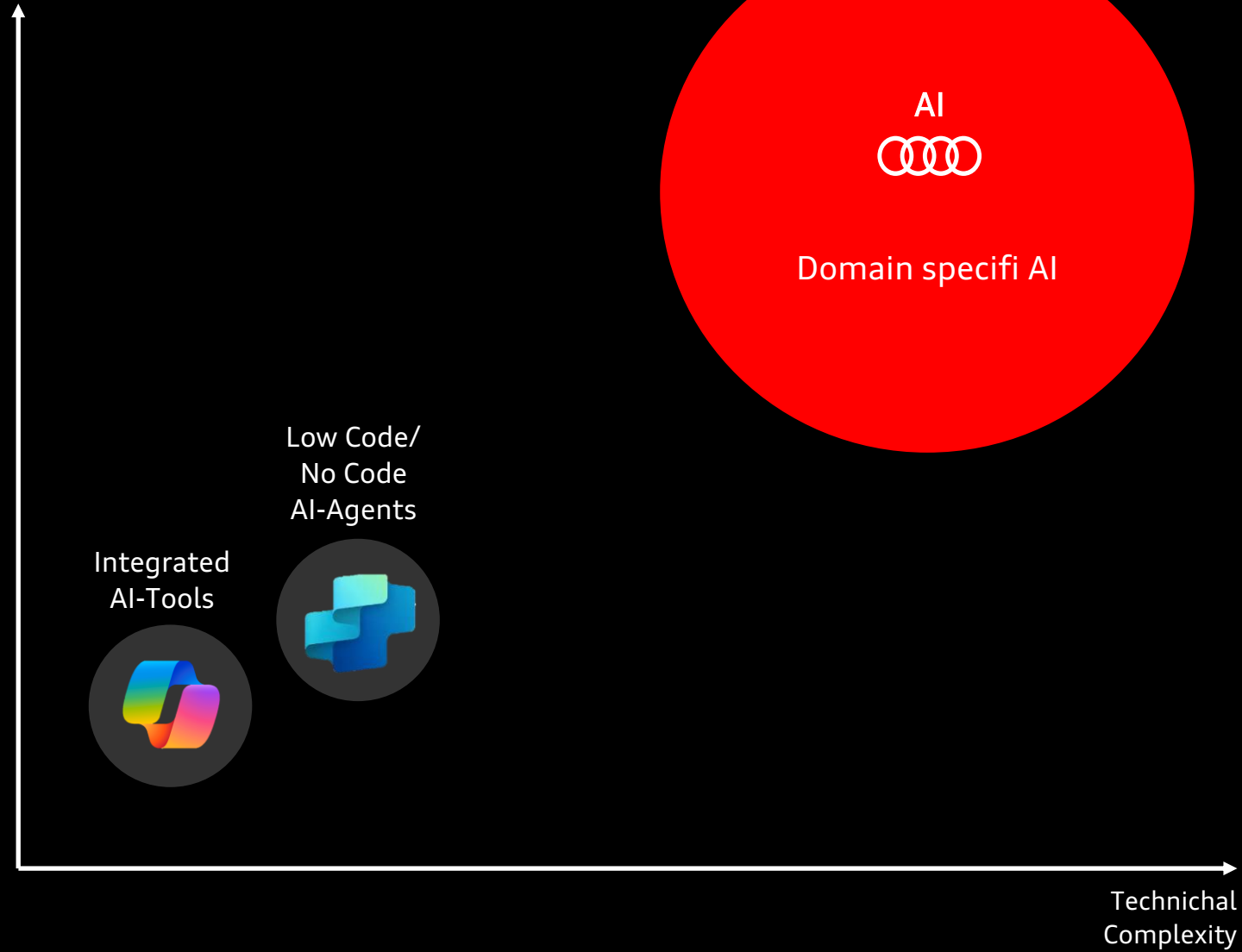
The 360 Factory is a comprehensive initiative aimed at optimizing Audi's production processes and making them future-ready.

The widespread use of artificial intelligence plays a key enabling role in ensuring the competitiveness of future production

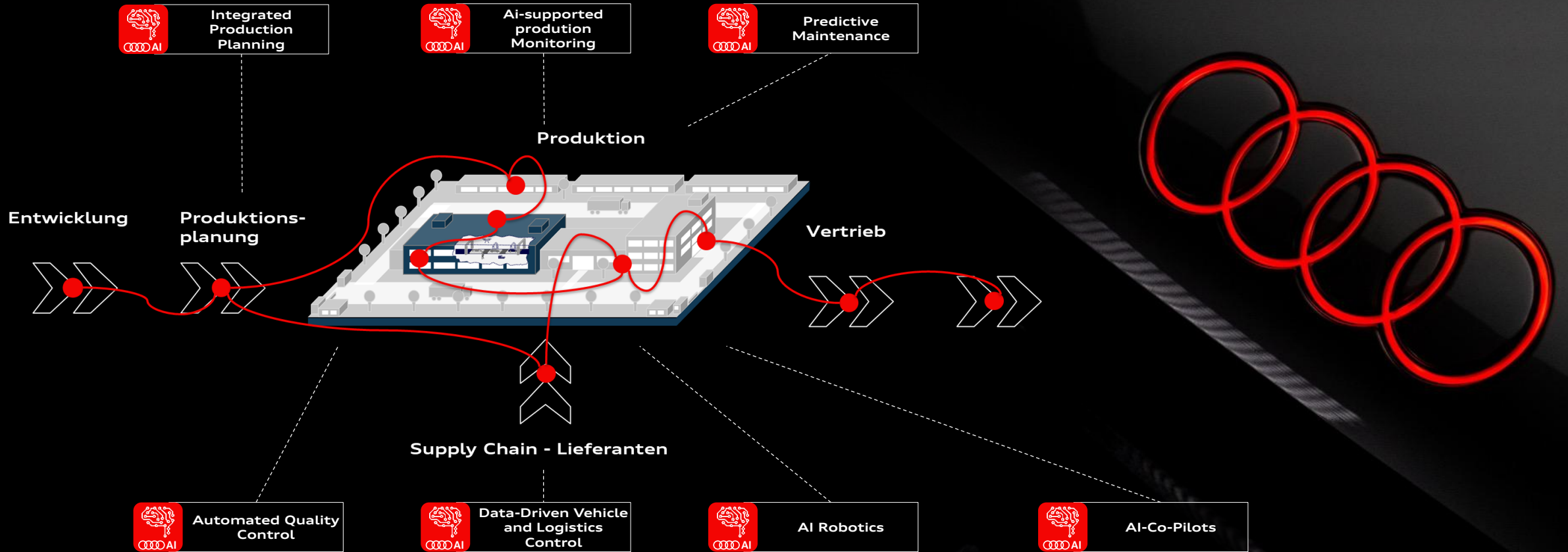


# More executive: Combining AI capabilities with Audi's domain expertise

Data & Process  
Know How




# AI Potentials Along the Audi Production Value Chain



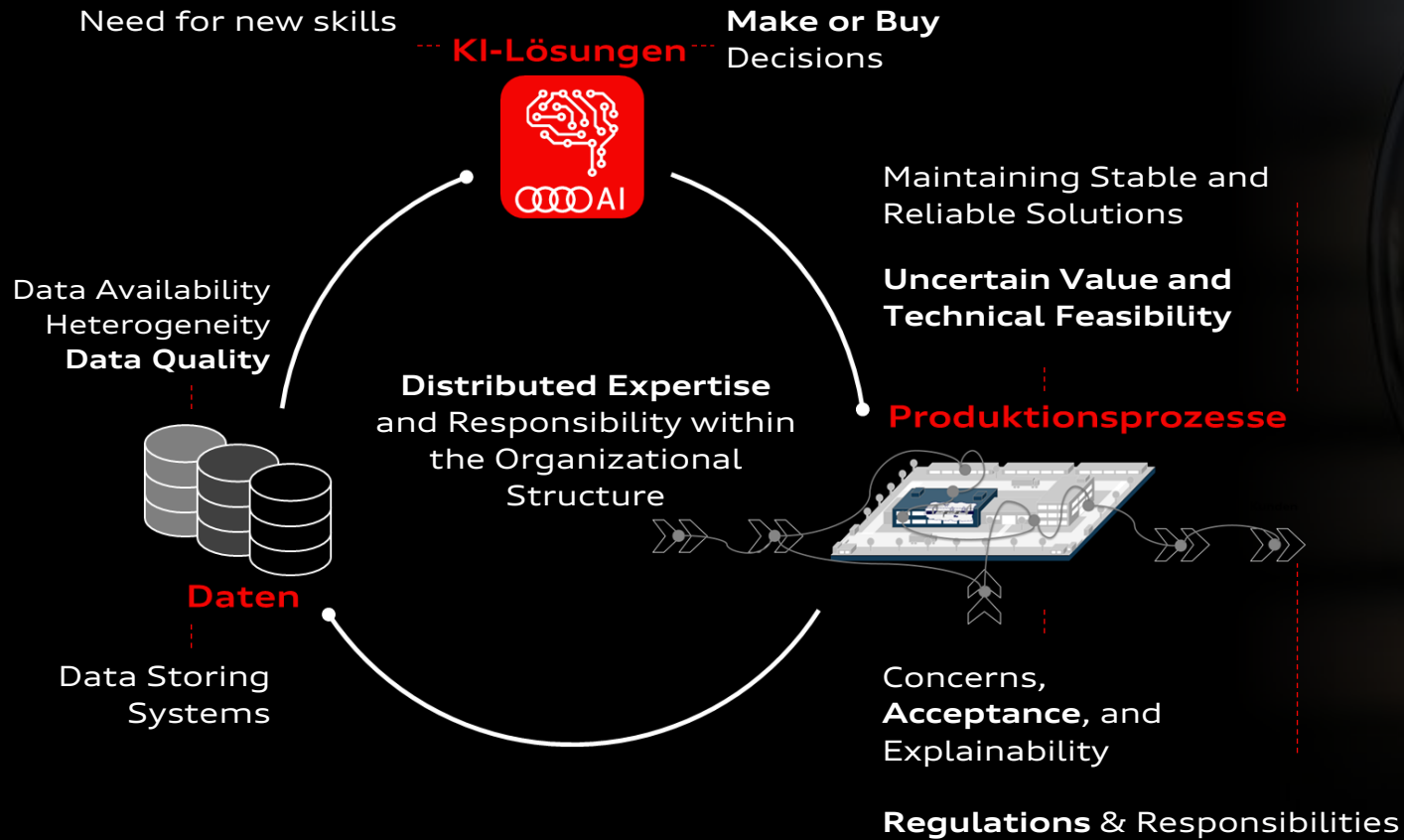
 **Reduced Production Costs**

 **Higher Flexibility**

 **Sustainable Resource Utilization**

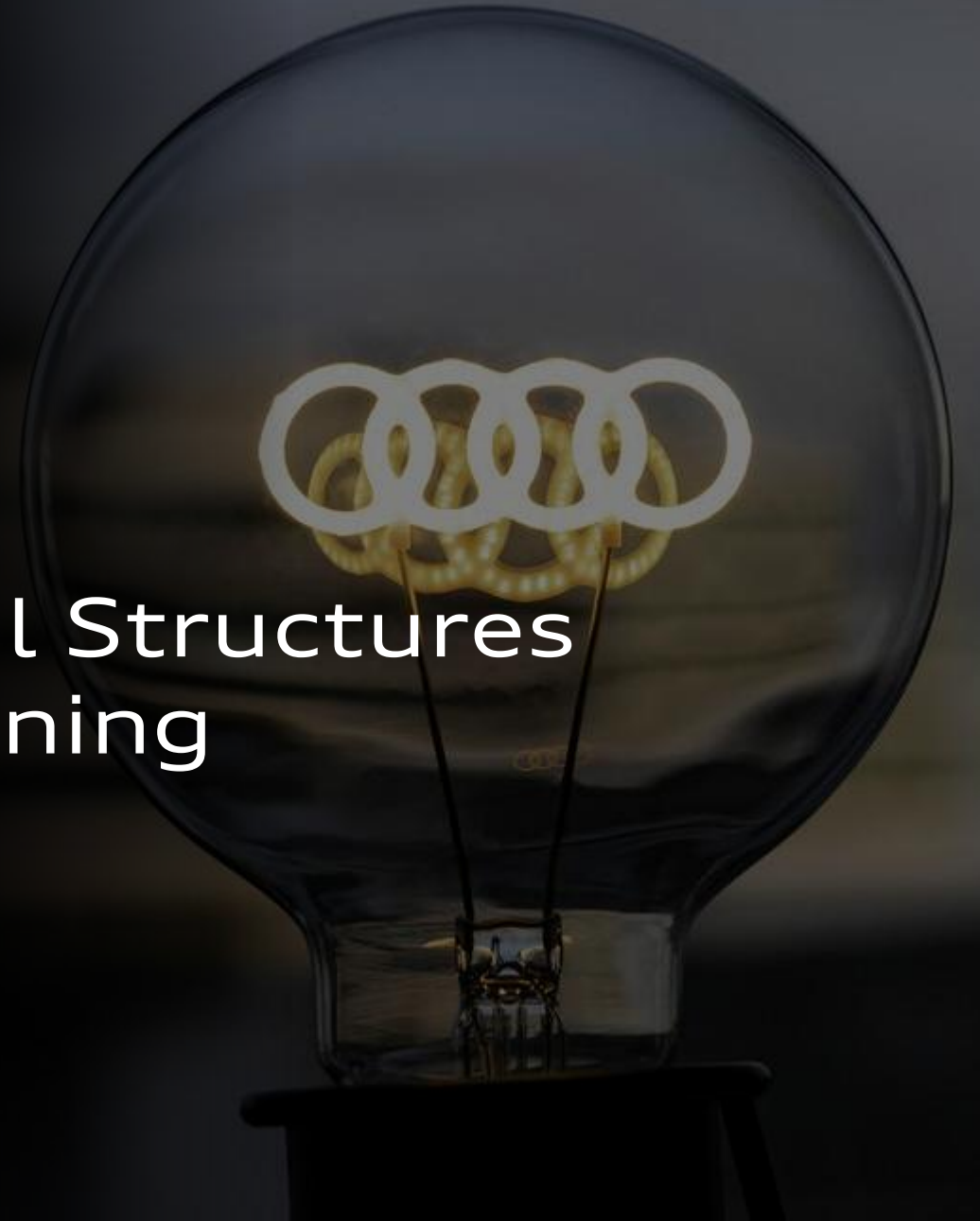
 **Employee Attractiveness**

# Challenges in Implementing AI Solutions



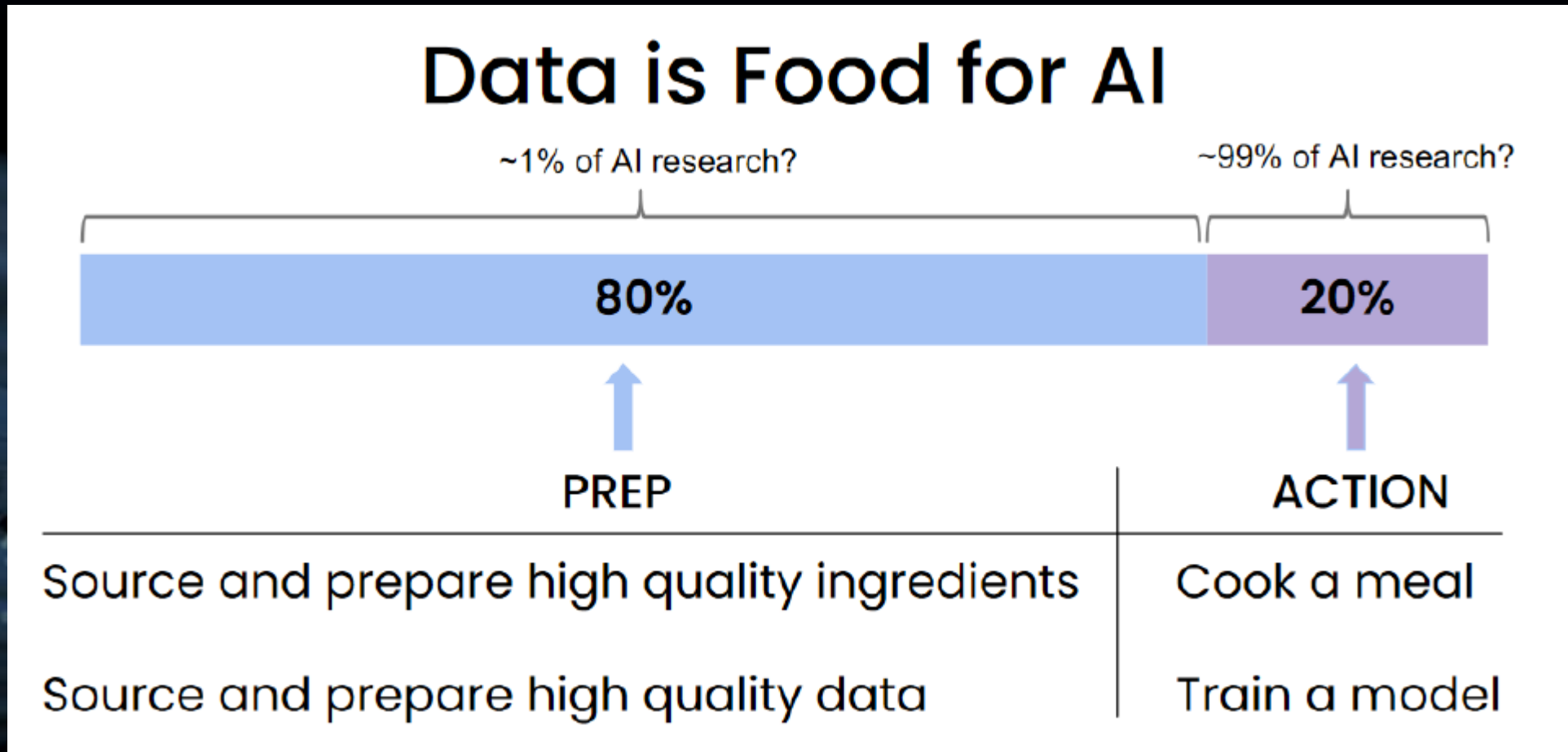
- 1 Establishing sustainable structures for scalable data provisioning
- 2 Engaging employees to strengthen trust and acceptance
- 3 Creating an agile organization for strategic planning and implementation of AI
- 4 Expanding the AI network to gain external impulses and expertise

# Establishing Fundamental Structures for Scalable Data Provisioning



# Data is Food for AI

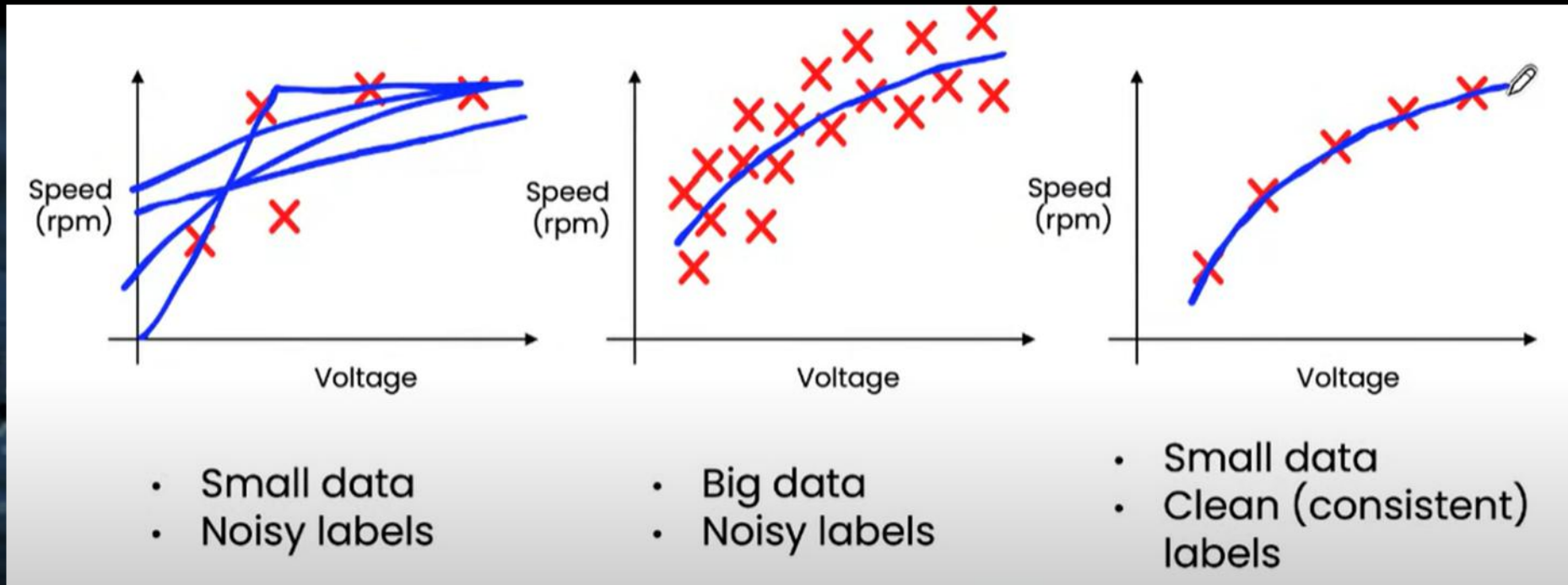
Bullshit In – Bullshit Out



# Data Quality

Impact of Data Quality on AI model performance

Especially when working with small datasets, data quality is critical to the predictive performance of AI models.



# Data Quality

## Impact of Data Quality on AI model performance

### What constitutes good data for AI solutions?

- Clearly and consistently defined
- Coverage of all relevant and critical cases
- Timely feedback from productive systems(data distribution captures data drift and concept drift)
- Appropriate size, i.e. a sufficient number of samples for the task



# Current production and logistics system architecture

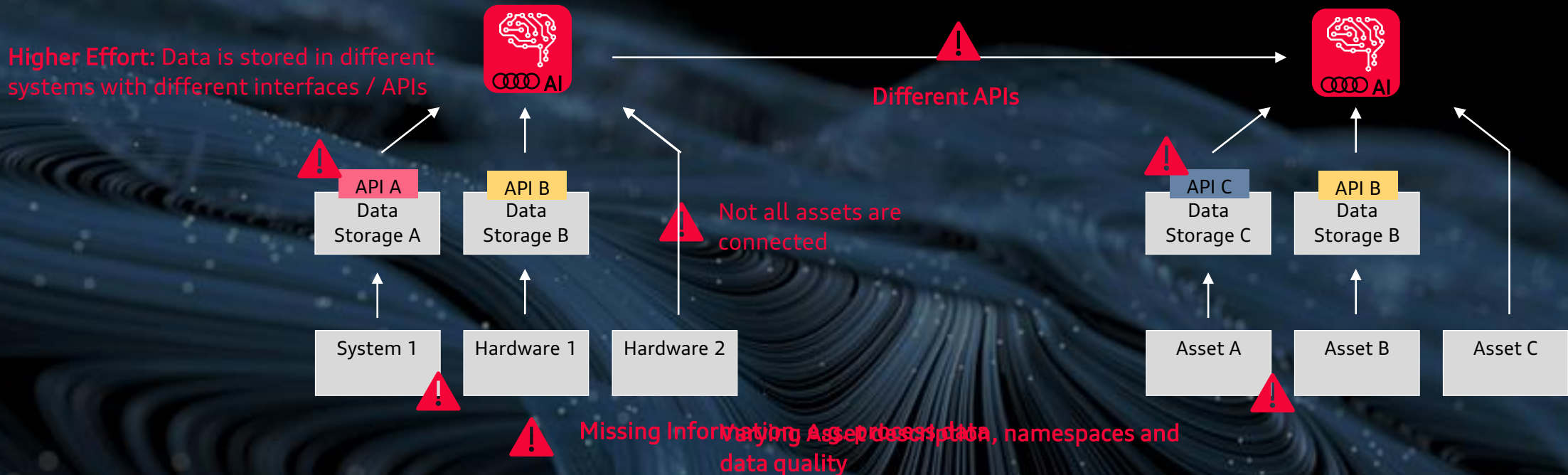
>1 000  
systems /  
applications

47 000 GB  
of data / day

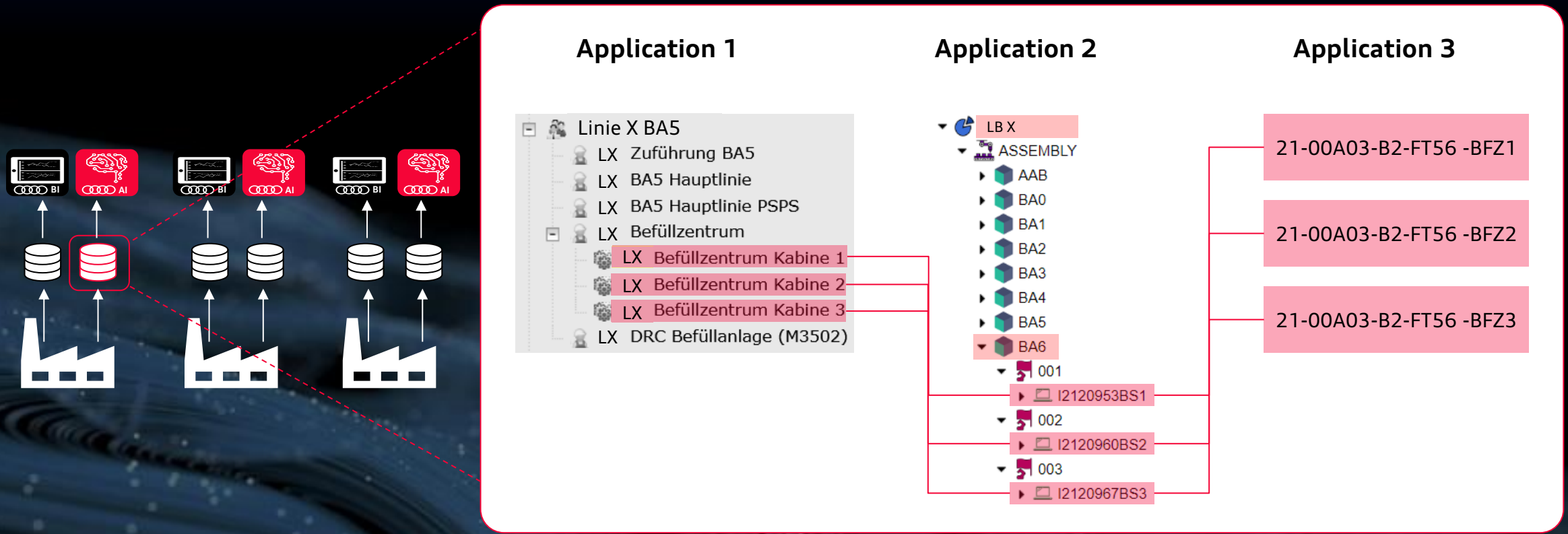
>500 000  
connected  
devices in the  
shopfloor

# Impact of data availability and harmonization on scalability of AI

The integration of machines and equipment remains a major challenge in many cases. Available data is extremely heterogeneous and distributed across different systems. As a result, the development of data products is time-consuming and cost-intensive.



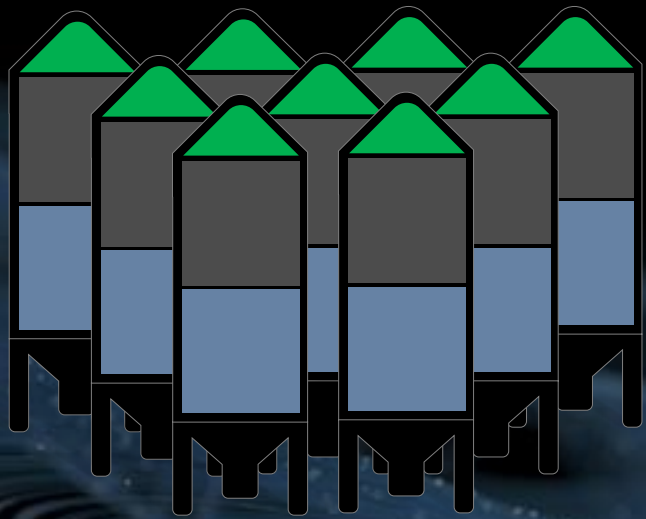
# Lack of end-to-end data integration, illustrated by the example of production equipment



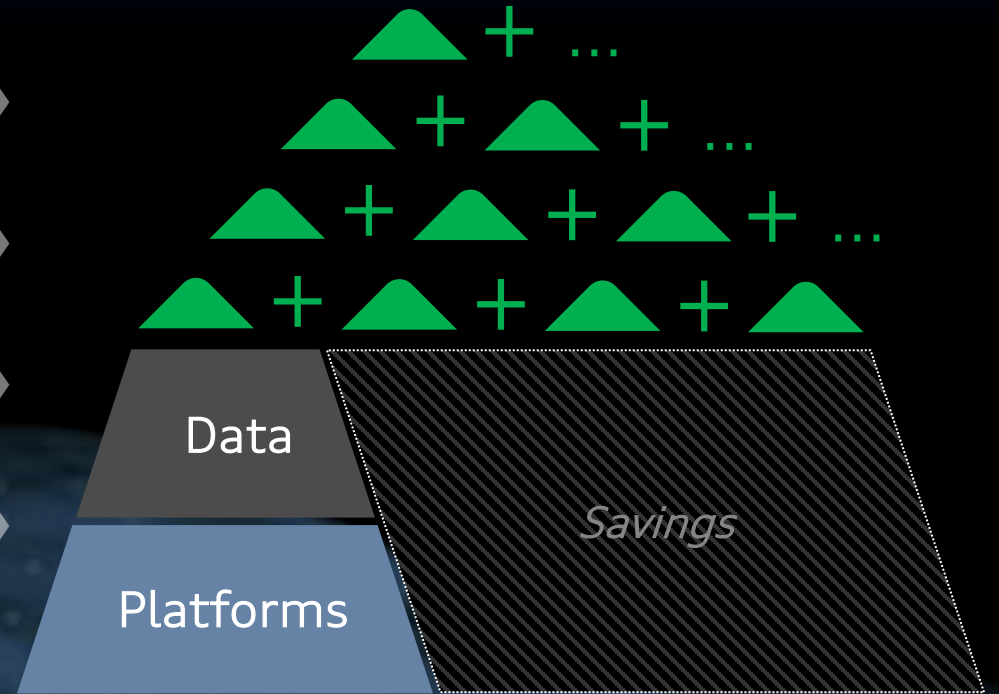
No central management of asset information

3 x Effort for development

# From silos to platforms



Benefit  
Effort

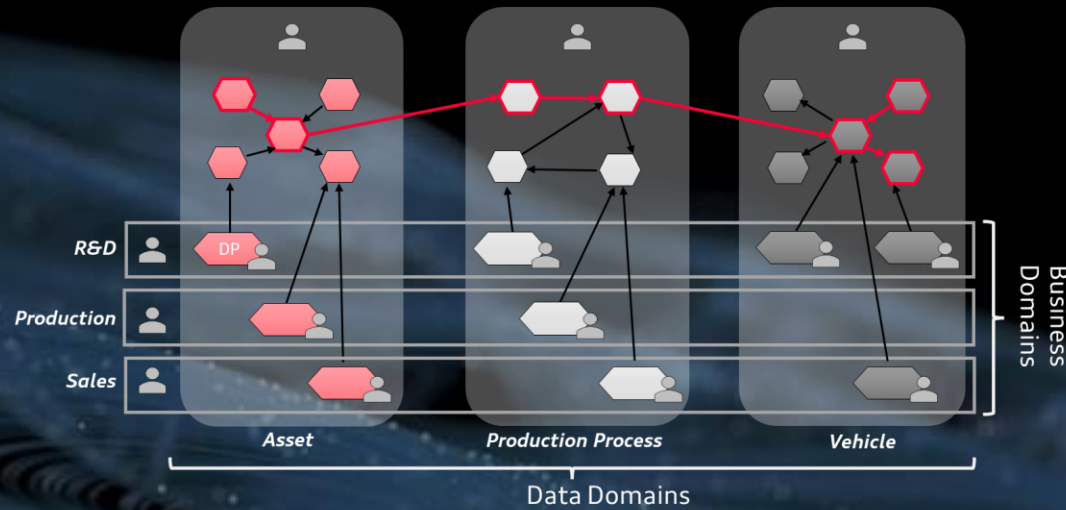


Effort

Benefit

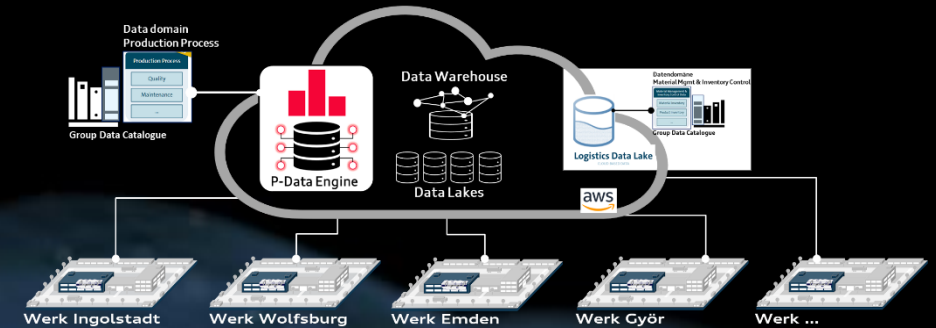
# By leveraging data domains and integrated data platforms, we are establishing key enablers for scalable data availability

## Necessary Enabler



- Establishing **data domains** reinforces a data-driven mindset across the organization
- A unified **information model** maps key data relationships and enhances availability, quality, and consistency in data utilization

## Synergetic Data Provisioning



- Integrated **data platforms** form the backbone for cross-plant and cross-brand data synergies
- Robust **data products** in the data mesh architecture enhance reusability and guarantee high-quality outcomes for end users

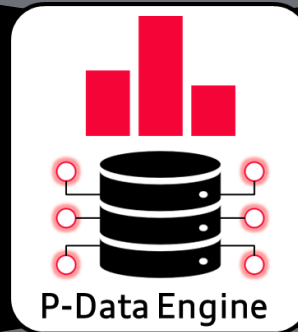
# P-Data Engine – a cross-plant reporting and analytics platform”



Business Analyst  Data Scientist

**Analytics Tool Stack**


★ **n Analytics products**




★ **1 data basis for BI/AI use cases**

★ **1x data integration**

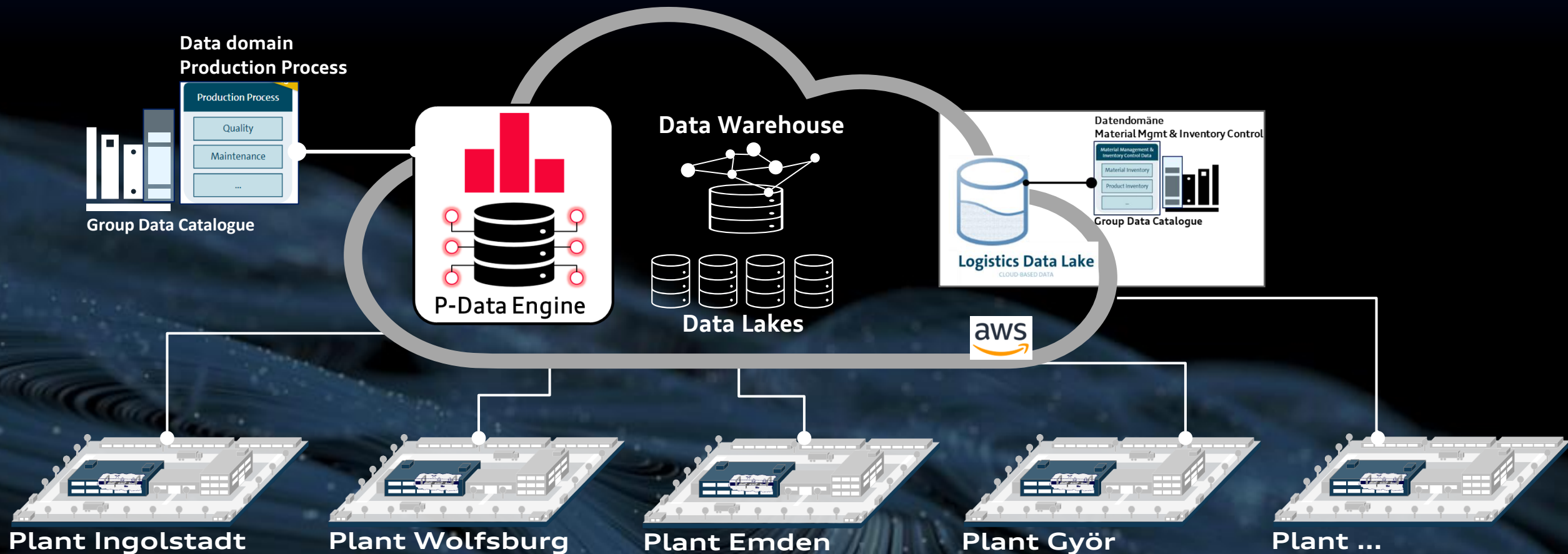


 **Faster development of analytics products**

 **Lower resource and cost requirements**

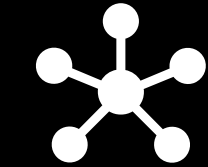
 **Lack of standards drives high development effort**

# The P-Data Engine – A unified platform enabling reporting and analytics across plants and brands in manufacturing

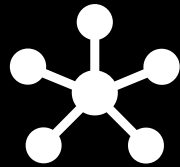


Centralized delivery of high-quality, integrated data to accelerate the deployment of analytics solutions.

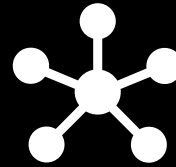
# The P-DE core data model as an enabler for individual data products



Quality Model

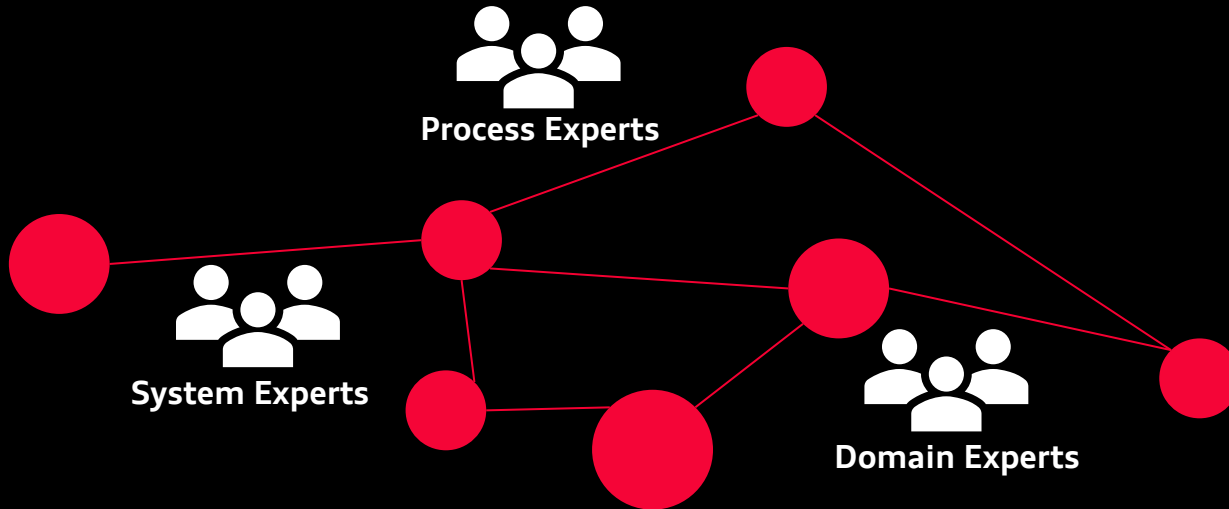


Tracking Model



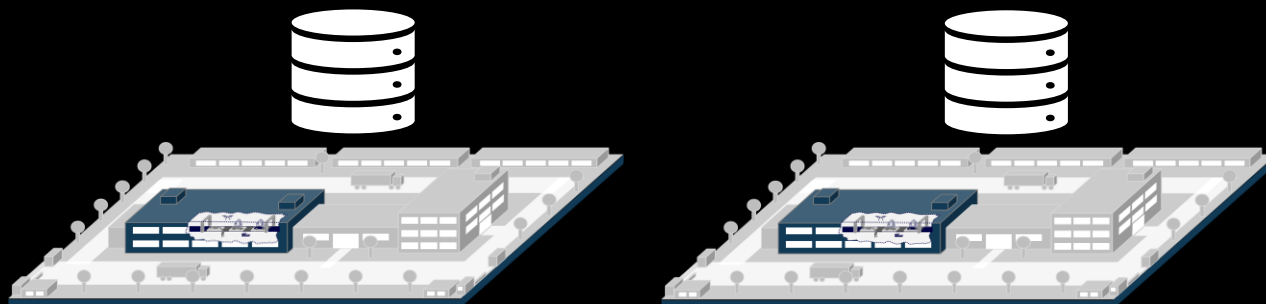
Process Model

Sub-models tailored to the requirements of analytics products.



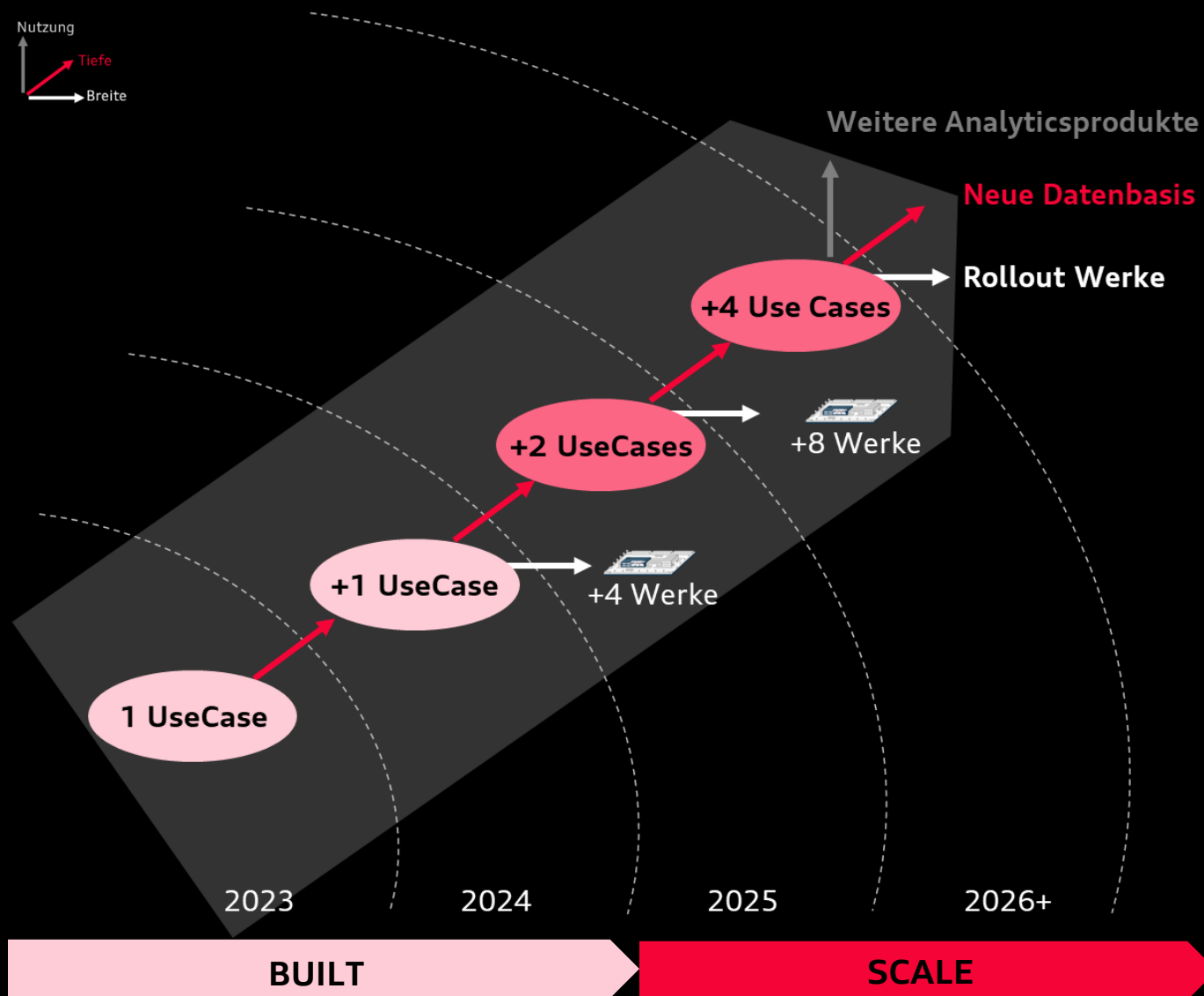
Translation of hard-to-interpret raw data into a semantic core data model, supported by input from various expert groups.

Scalable and reusable for decentralized data warehouses as a foundation for data products.



Standardized provision of raw data from consolidated and quality-assured data lakes.

# How to scale?



## VORGEHEN

- **Kundenfokus:** Erweiterung der Datenbasis nur mit klarem fachlichem Nutzen
- **Standard First:** Priorisierung von Use Cases mit verbreiteten Standards in der Datenbereitstellung
- **Enabling Anwender:** Auf derselben Datenbasis Entwicklung unterschiedlicher Analytics-Produkte

Engaging employees to strengthen trust  
and acceptance



# Audi's AI Principles – Fundamental Declaration

AUDI AG affirms its commitment to the responsible use of artificial intelligence (AI) as a key technology of our time through a fundamental declaration based on three guiding principles.

The company supports its employees in dealing with AI and aligns its actions with the 'Ethics Guidelines for Trustworthy AI' issued by the European Union.

## Three Guiding Principles



**Respect**



**Safety**



**Transparency**

# AI workshops with the specialist departments for the joint identification of use cases

One-day workshop together with the specialist departments in heterogeneous teams to build a shared understanding of data and AI solutions ('demystifying AI'), as well as to identify areas for action and use cases.

## Enlightenment

**Was ist KI ?**

Ein KI-System ist ein **maschinenbasiertes System**, das für bestimmte von **Menschen definierte Ziele** Voraussagen machen, Empfehlungen abgeben oder Entscheidungen treffen kann, die reale oder virtuelle Umgebungen beeinflussen. (Definition nach OECD im EU AI Act)

**Starke Künstliche Intelligenz (General AI)**

Allgemeine Intelligenz, die Menschen gleicht oder übersteigt

**Beispiele**

- R2-D2 in Star Wars
- Terminator

Ein theoretisches Konstrukt, noch nicht in greifbarer Nähe

**Klassische Programmierung führt uns an Grenzen**

**Verschiedene Fahrzeugvarianten**

- Stufenheck
- Kombi
- Cabrio
- SUV

**Verschiedene Ausprägungen**

- Länge/Breite/Höhe
- Anzahl der Räder
- Silhouette

**Unterschiedliche Wahrnehmungen**

„Ist das noch ein Auto?“

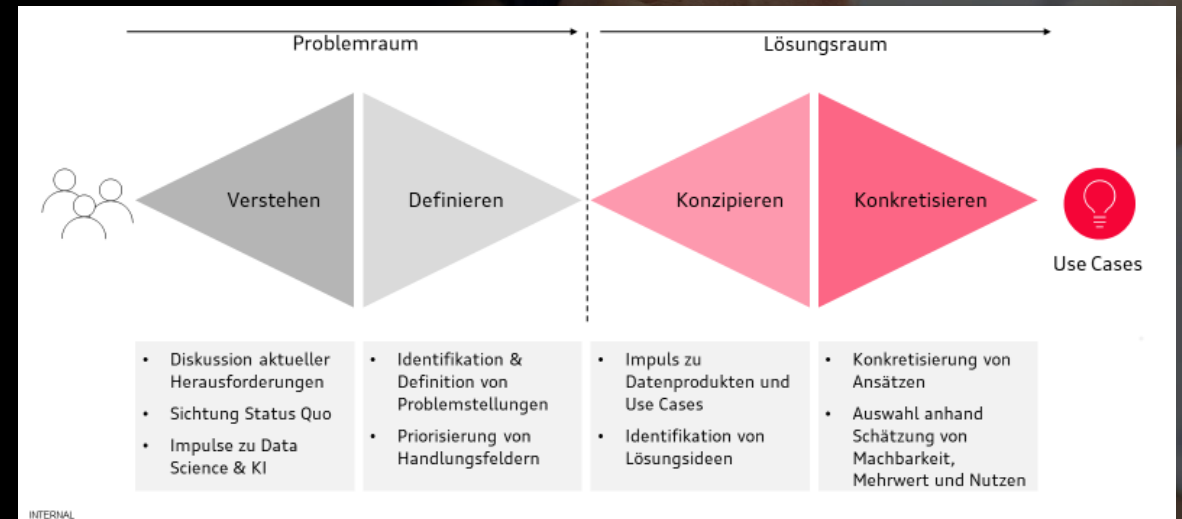
- Anbauteile
- Tuning
- Sonderfahrzeuge

**Unbekannte Positionierung/Orientierung**

„Ich sehe da kein Auto.“

- Wie grenzt sich ein Auto von seiner Umgebung ab?
- Wie muss ein Auto ausgerichtet sein, damit es als solches erkannt wird?

## Ideation







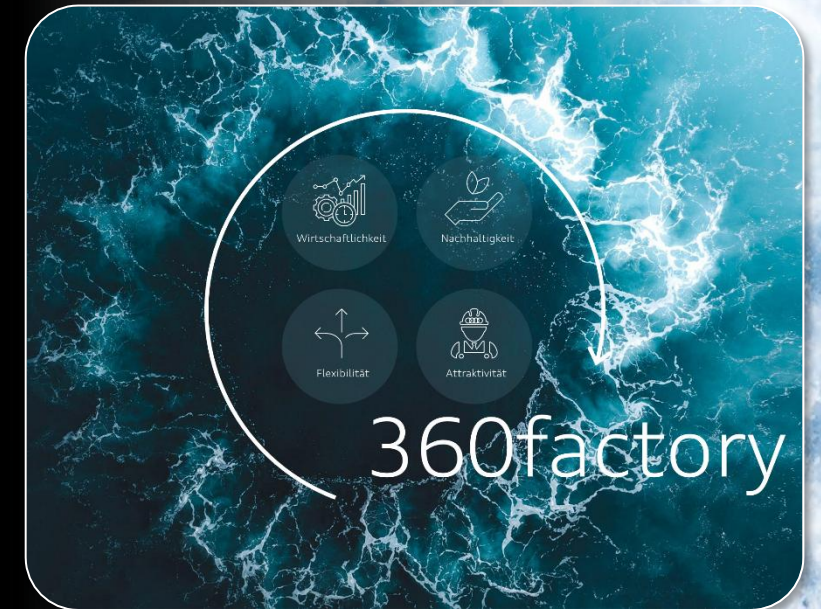
Agile organization for the strategic  
planning and implementation of AI



# The AI and Data Program bridges strategic planning for the widespread adoption of AI with its sustainable implementation

## **AI-& Data-Program**

 <b>Strategy</b> Deriving strategic target visions for the use of AI, along with identifying the necessary enablers.	
 <b>Portfolio</b> Establishing, consolidating, and managing the cross-domain AI portfolio for GB P	 <b>Data</b>
 <b>Delivery</b> Development, industrialization, and rollout of AI use cases across all domains of GB P	



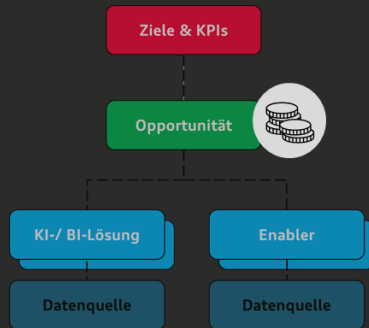
With its pillars of Strategy, Portfolio, and Delivery, the AI Program connects the strategic planning of AI's widespread adoption with the sustainable implementation of AI solutions and essential enablers – all to strengthen the competitiveness of Audi Production through AI

# Development of a strategy for the large-scale deployment of AI in production and logistics

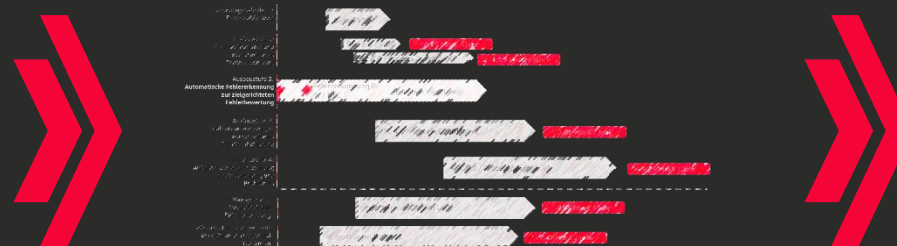
Using the Value Tree methodology, we collaborate with customers and business stakeholders to develop AI target visions, including a value-driven strategic roadmap for the sustainable implementation of AI foundations and solutions in production – all aimed at achieving the vision of the 360° factory

## Methodical Approach

### Continuous Value-Tree



### Strategic implementation planning for sustainable delivery

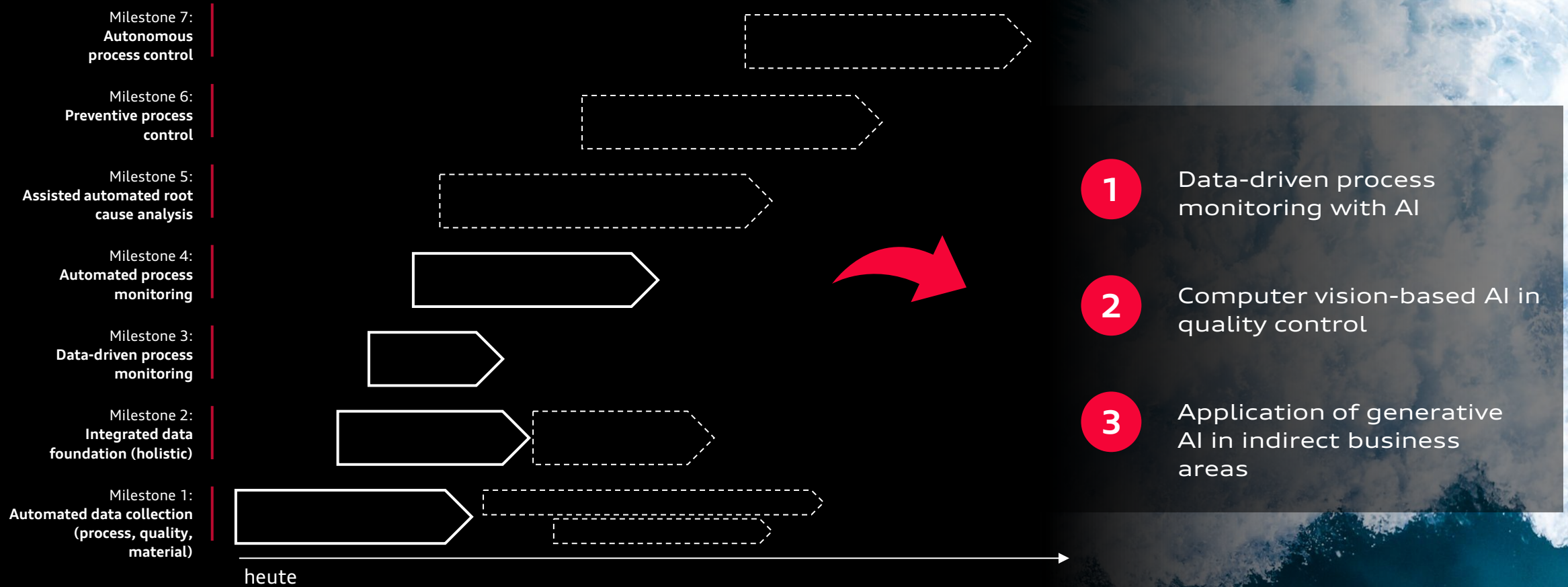


### Functional target visions for the 360° factory



# Development of a strategy for the large-scale deployment of AI in the paint shop within production

## Strategic Roadmap for data-driven self regulating paintshop



The strategic roadmap outlines a clear plan for the sustainable use of data and AI in the paint shop, based on business potential

**Wachsendes KI-Netzwerk für Impulse  
und Expertise von außen**



# External impulses and new collaboration models are key success factors for Audi's digital transformation

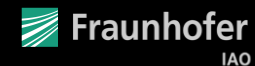




# Ecosystem in Heilbronn

The Heilbronn ecosystem offers Audi unique opportunities to address the challenges of digital factory transformation.

As an active member, we aim to actively shape the development of the ecosystem—and in particular the Innovation Park Artificial Intelligence (IPAI)—from the very beginning within the clusters that are most relevant to us.




# Das Ökosystem Heilbronn ist auf rasantem Wachstumskurs

Startseite > Die ETH Zürich > ... Globale Präsenz > Globale Initiativen > ETH Zürich Campus Heilbronn

## ETH Zürich Campus Heilbronn

Die ETH Zürich baut auf dem Bildungscampus der Dieter Schwarz Stiftung in Heilbronn ein Lehr- und Forschungszentrum für verantwortungsvolle digitale Transformation auf. Mit Zuwendungen der Stiftung sollen dort schrittweise 15 ETH-Professuren etabliert werden.

[Kontakt](#) | [Bildungscampus Heilbronn](#)



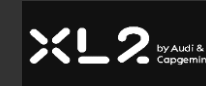
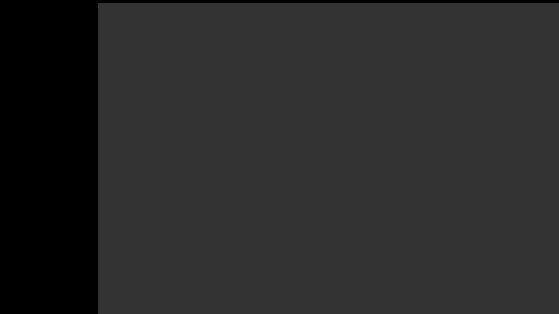
>90 MEMBERS & (CORE) PARTNERS ARE PART OF THE IPAI COMMUNITY

**Members**

**(Core) Partners**

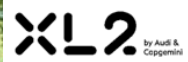
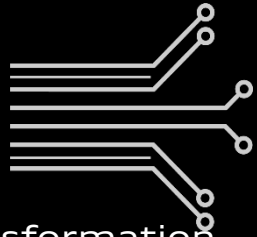
**Initial Consortium**

**Supported by:**

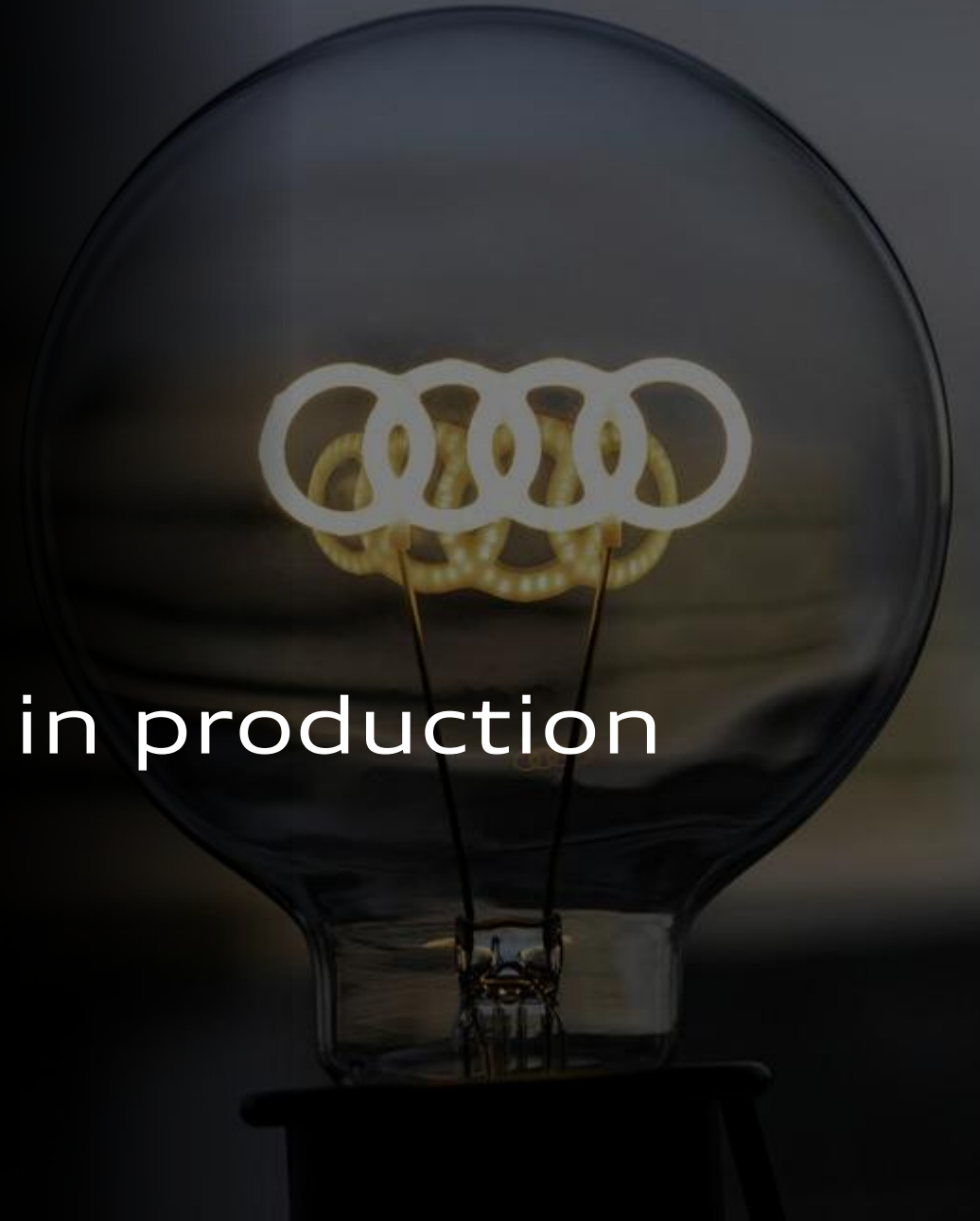
2011-2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026+ →

# Audi @ Digital Ecosystem HN

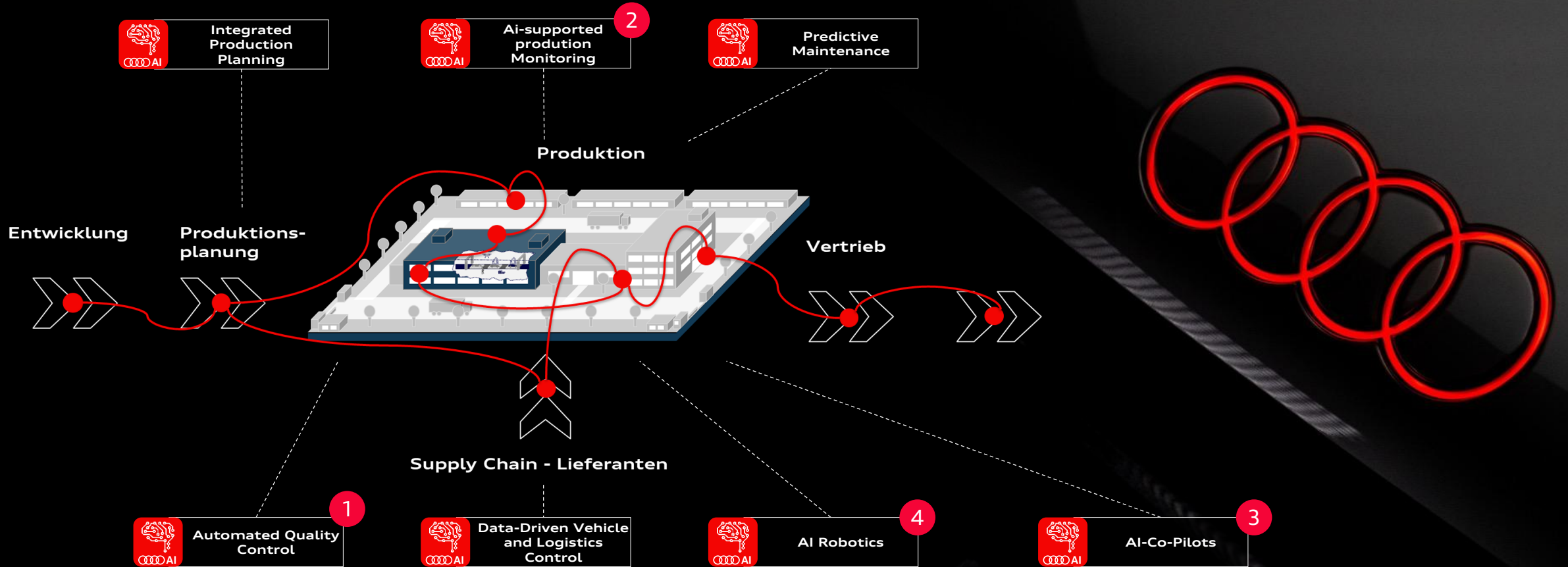


- > **Scientific partners from elite universities**  
Scientific support for key questions related to digital transformation
  - > **Ecole 42 – leading software coding school**  
Access to top IT graduates
  - > **Campus Founders – startups**  
Access to a rapidly growing startup ecosystem and co-creation of innovative AI solutions
  - > **IPAI – the AI powerhouse**  
Platform for joint AI solutions  
Cross-company collaboration
  - > **XL2 – joint venture of Audi and Capgemini**  
Digital transformation of production planning, maintenance, quality assurance, and more
  - > **Real-world lab Böllinger Höfe**  
Provides real industrial use cases
- ▶ AI+ serves as Audi’s umbrella brand, connecting strategic partners, innovation ecosystems, and real-world laboratories to accelerate digital transformation.

Examples for AI Use Case in production



# AI Potentials Along the Audi Production Value Chain

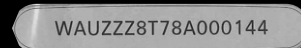
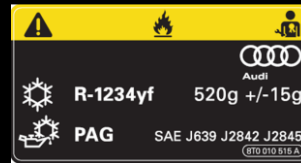
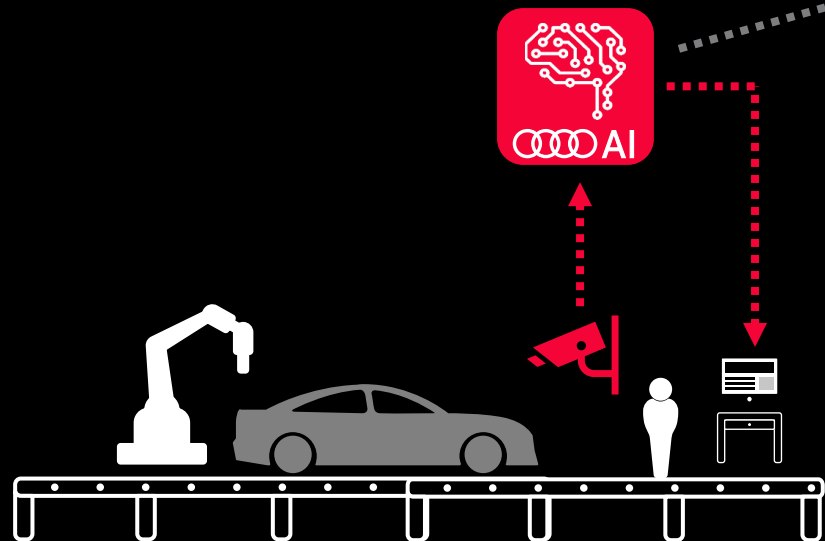


# Automated Quality Control

Automated inspection of production quality using AI, based on process data or computer vision technologies, reduces inspection effort and leads to quality improvements

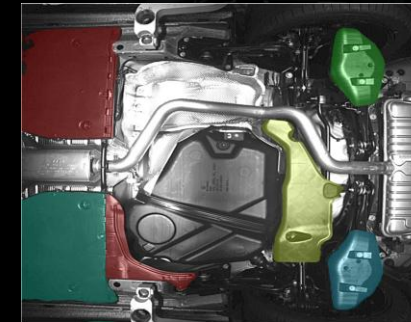
## IRIS

AI algorithms automatically inspect components and surfaces for presence and damage



### Label inspection

- > position
- > content
- > errors



### Assembly verification

- > Correctness
- > Position
- > Quantity



### Surface inspection

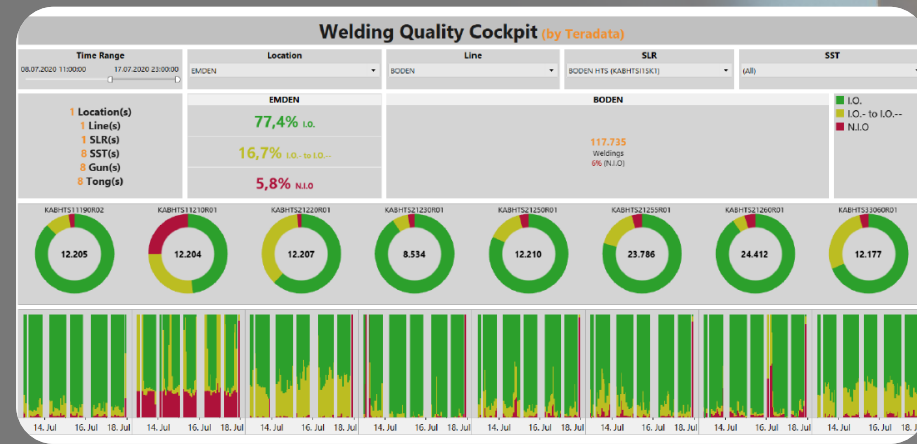
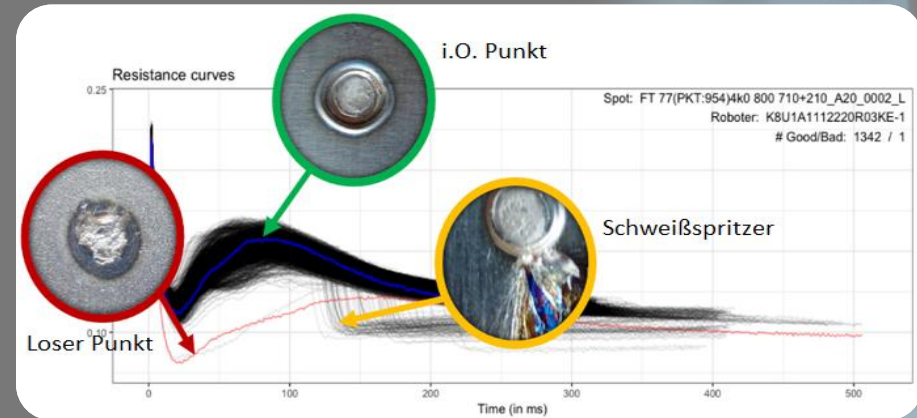
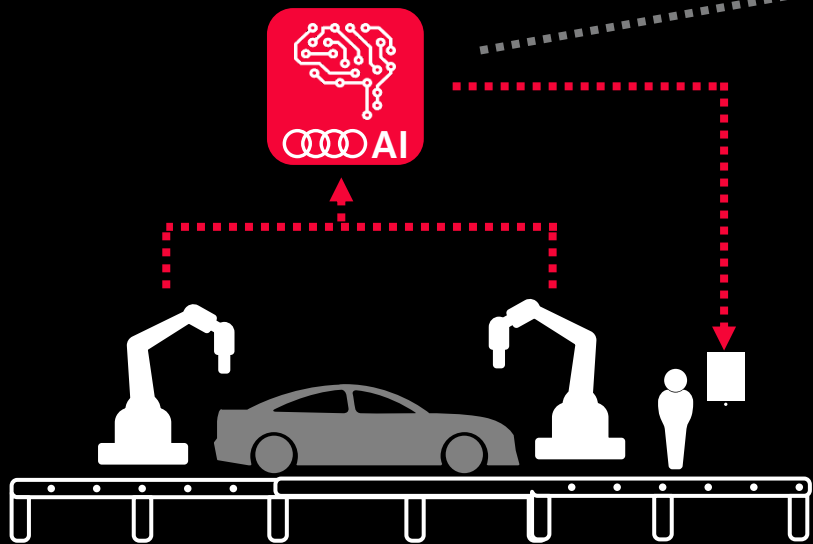
- > Scratches
- > Dents
- > Paint defects

# Data Driven Process Monitoring

Unstable manufacturing processes can cause serious problems and high costs in production.

## WPS Predictive Quality

Using AI, all welding points are inspected based on process and equipment data

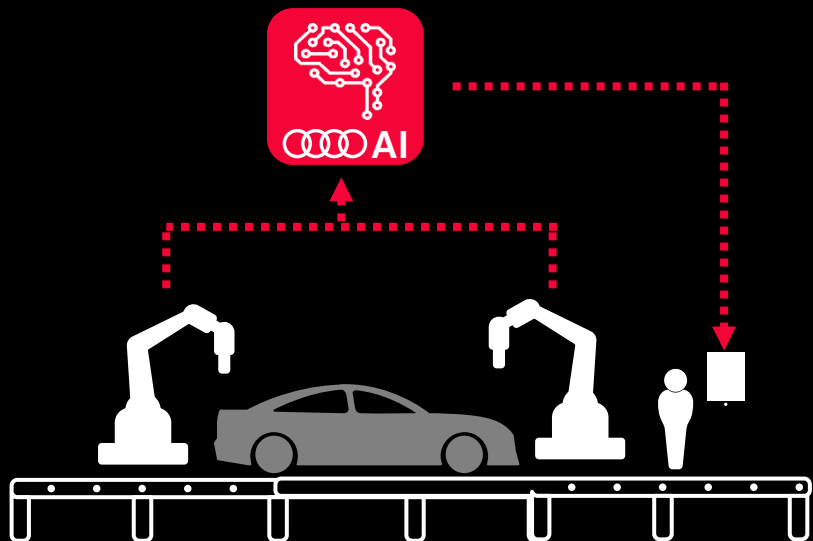


# Data Driven Process Monitoring

Unstable manufacturing processes can cause serious problems and high costs in production.

## WPS Predictive Quality

Using AI, all welding points are inspected based on process and equipment data



How can we scale AI-based manufacturing process monitoring to additional processes?

- Bodyshop
- Paintshop
- Assembly
- ...

# Potential of Data-Driven Process Monitoring

Unstable manufacturing processes can cause serious problems and high costs in production. Real-time monitoring of the production process using AI solutions based on machine and sensor data enables the detection of unexpected issues and allows for early intervention.

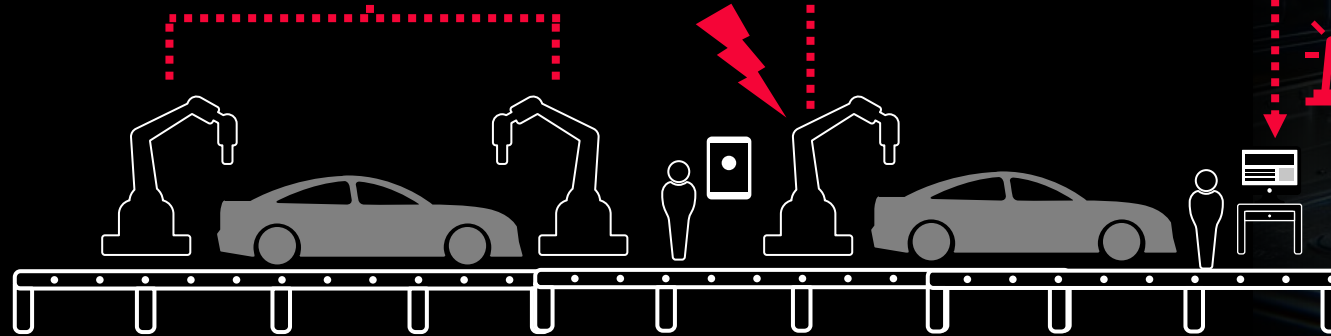
## Scalable Product for Data-Driven Process Monitoring

- > Statistics & Rules
- > AI Models
- > Visualizations

CP for  
structured  
data

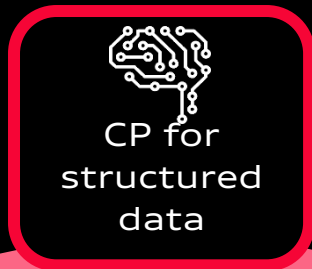
## Benefits

- > Alerting & early detection of emerging issues.
- > Faster root cause analysis and problem resolution.
- > More stable processes, meaning less scrap, reduced wear, and fewer downtimes.

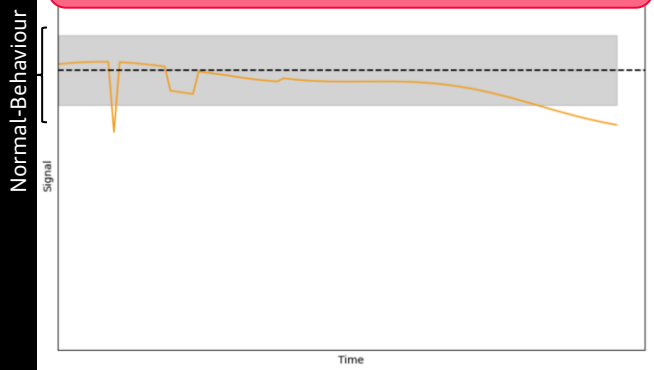


Data-driven manufacturing monitoring enables the systematic digital mapping and expansion of existing production knowledge, allowing for early prevention of errors

# Use Cases for AI-based process monitoring

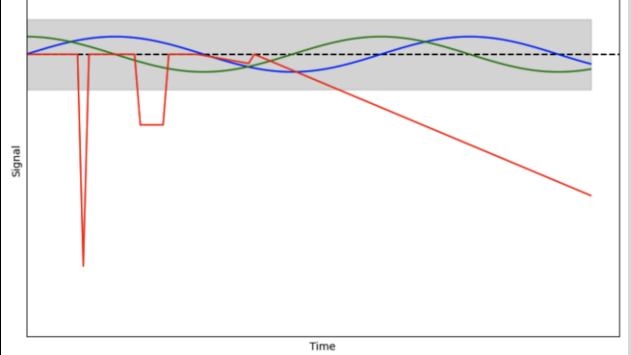


## Monitoring via Anomalie-Score

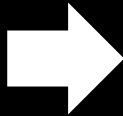


Machines are continuously compared to their normal behavior using an anomaly score

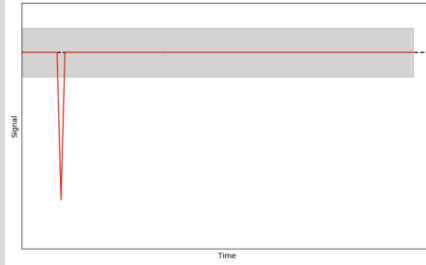
## Anomalydetection via AI, Statistics & Rules



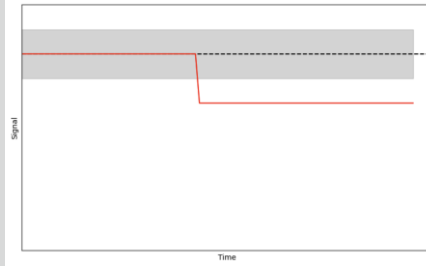
The anomaly score is composed of all monitored signals



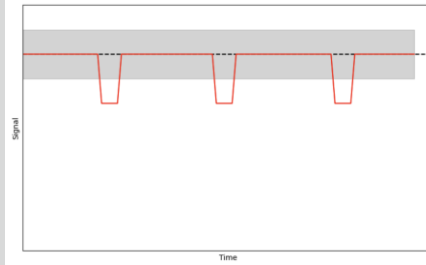
## Types & possible reasons



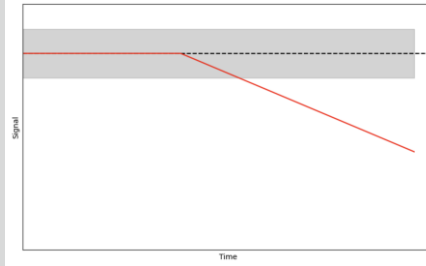
**Spontaneous Events**  
Examples: Tool breakage, equipment failure




**One-time Systematic Events**  
Examples: Parameter changes, program adjustments



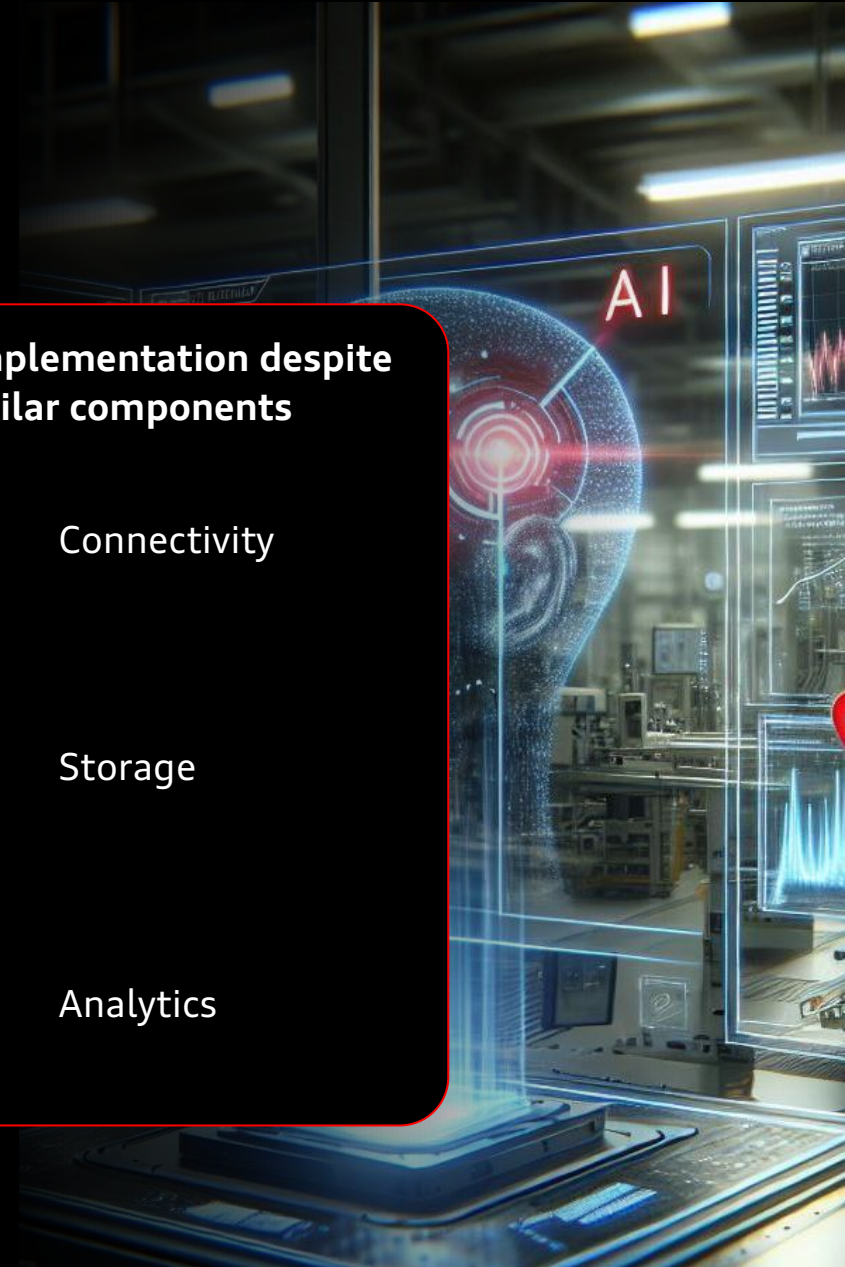
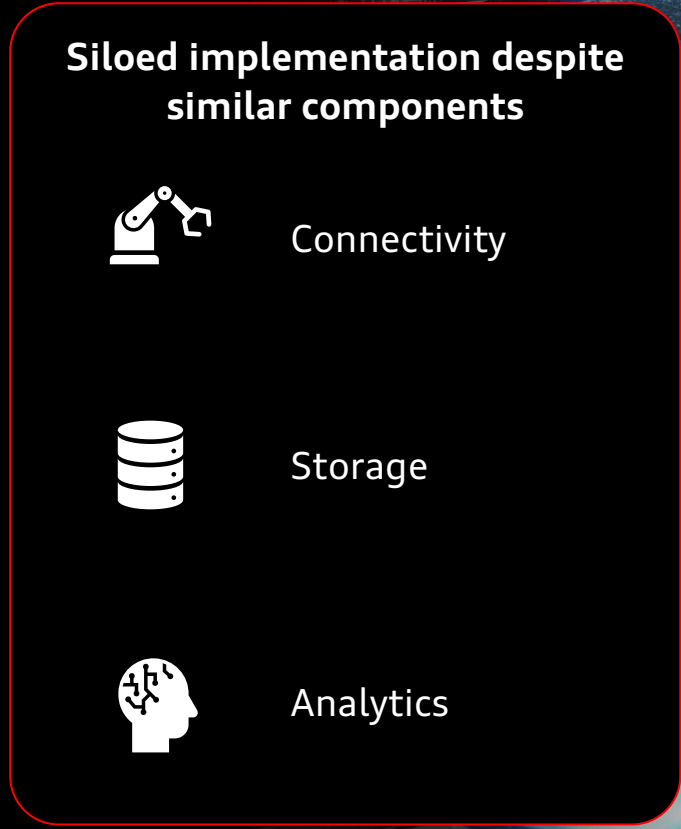
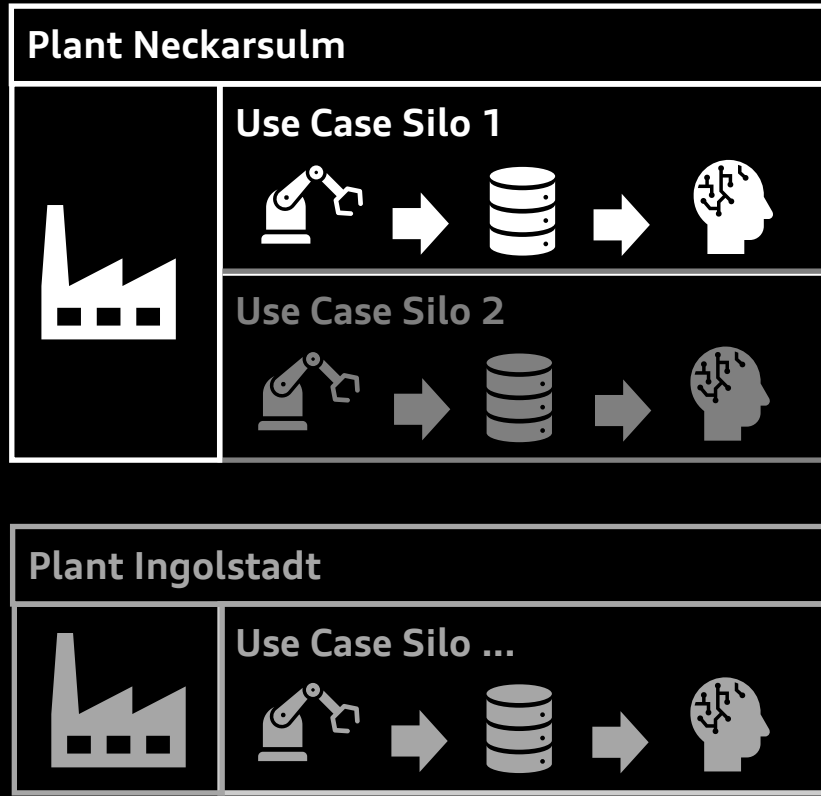
**Recurring Systematic Events**  
Examples: Cyclical maintenance,



**Systematic Trends**  
Examples: Growing issues in automation

 Anomalies are automatically detected, root causes can be identified and resolved, thereby increasing production efficiency

# Process monitoring is implemented in silos

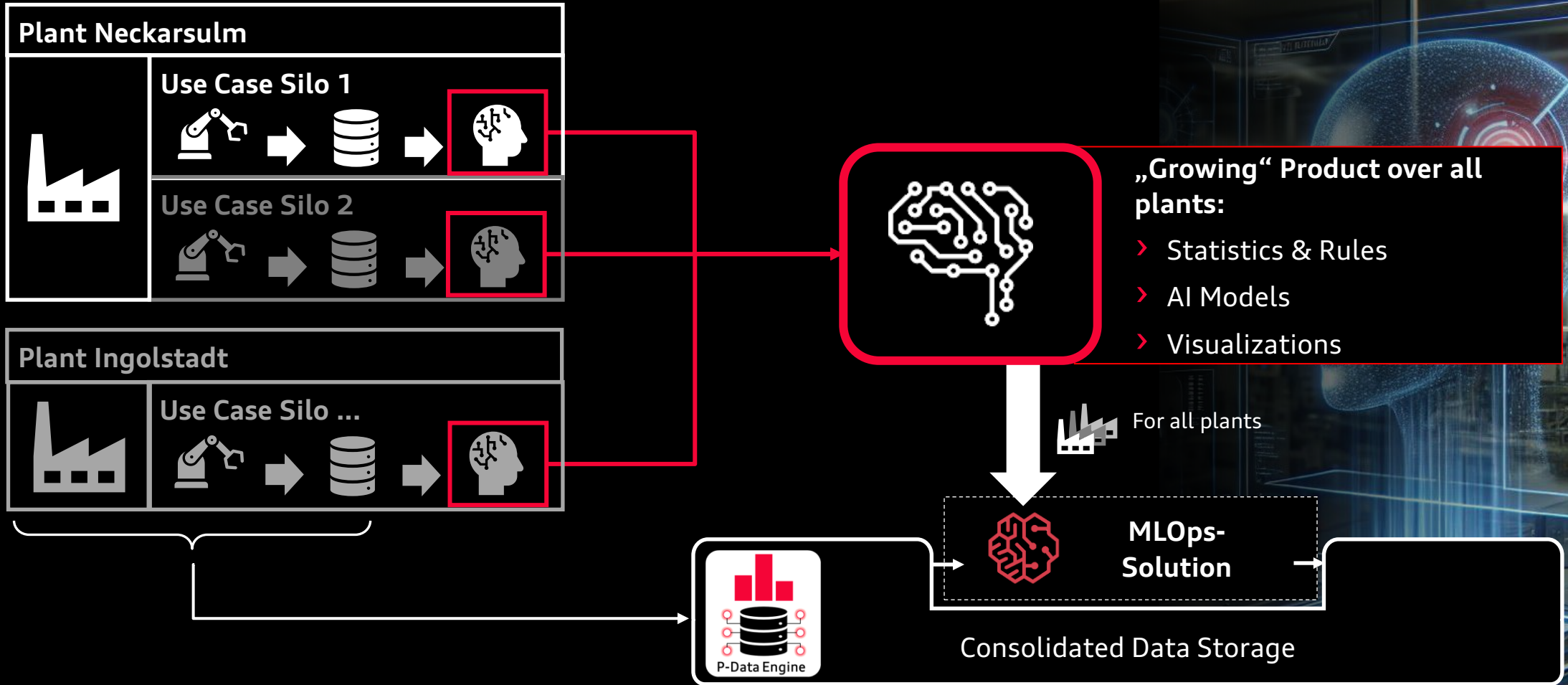


High Cost per Usecase



Time-consuming implementation because each component must be addressed individually

# Process monitoring as a central product instead of isolated silos



 **Faster Implementation because of product & platform approach**  **Reduced Costs, because of reusable components**

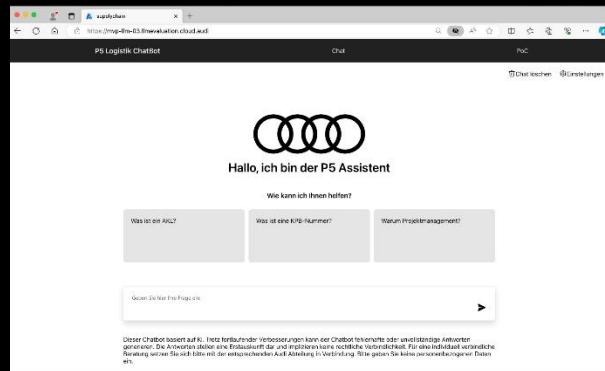
# Generative AI in production

In Audi production, a significant share of work involves knowledge-based activities. Generative AI offers the opportunity to democratize this knowledge and support our employees with intelligent assistants.

## Knowledge Assistants

Assistants for searching and summarizing relevant information based on internal sources

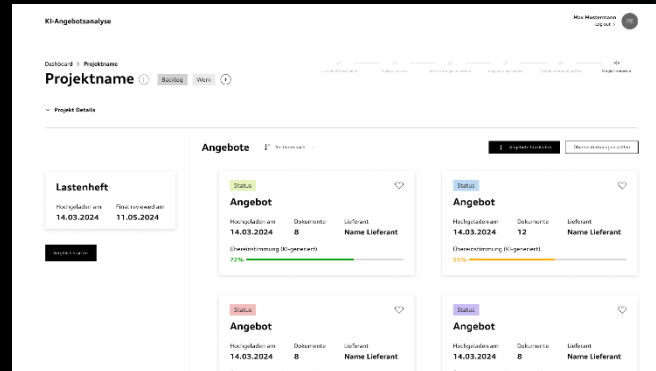
Example: Supply Chain Chatbot



## Co-Pilot for Planners

Creation, comparison, and benchmarking of planning-relevant documents, e.g. specifications, documentation, or operating manuals.

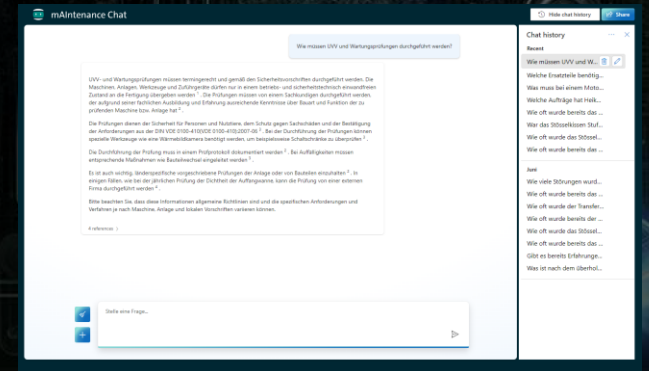
Example: TenderToucan



## Assistants for Maintenance

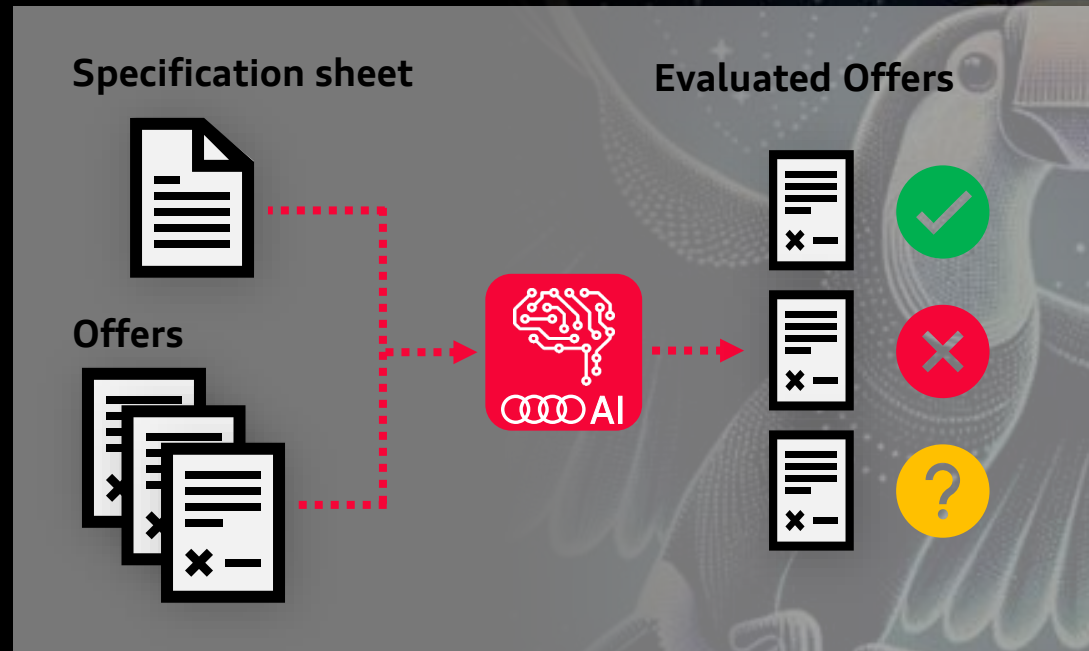
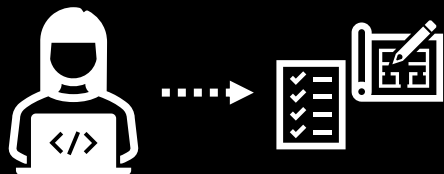
AI is trained on existing maintenance knowledge and supports maintenance staff in fault analysis, diagnostics, and solution finding.

Example: mMaintenance Copilot



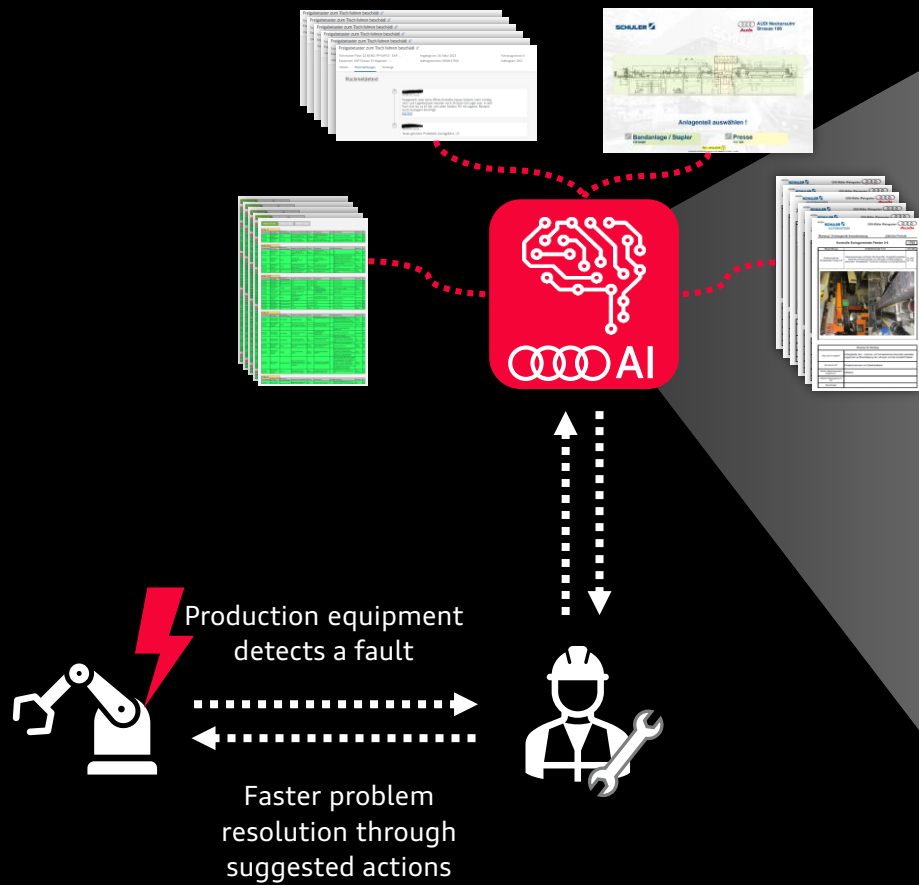
# TenderToucan - AI-driven support in the tender / procurement process


TenderToucan transforms complex, manual bid evaluations into a fast, scalable, AI-supported decision process by automatically analyzing, comparing, and benchmarking supplier offers against extensive technical specifications—reducing expert effort, accelerating procurement cycles, and improving decision quality.




# mAintenance Chat – Intelligent Assistantants for maintenance

With a ChatGPT-like solution, further developed using relevant maintenance knowledge—such as shift logs, maintenance plans, or equipment documentation—faults can be resolved quickly and cost-effectively, regardless of the experience level of the personnel.



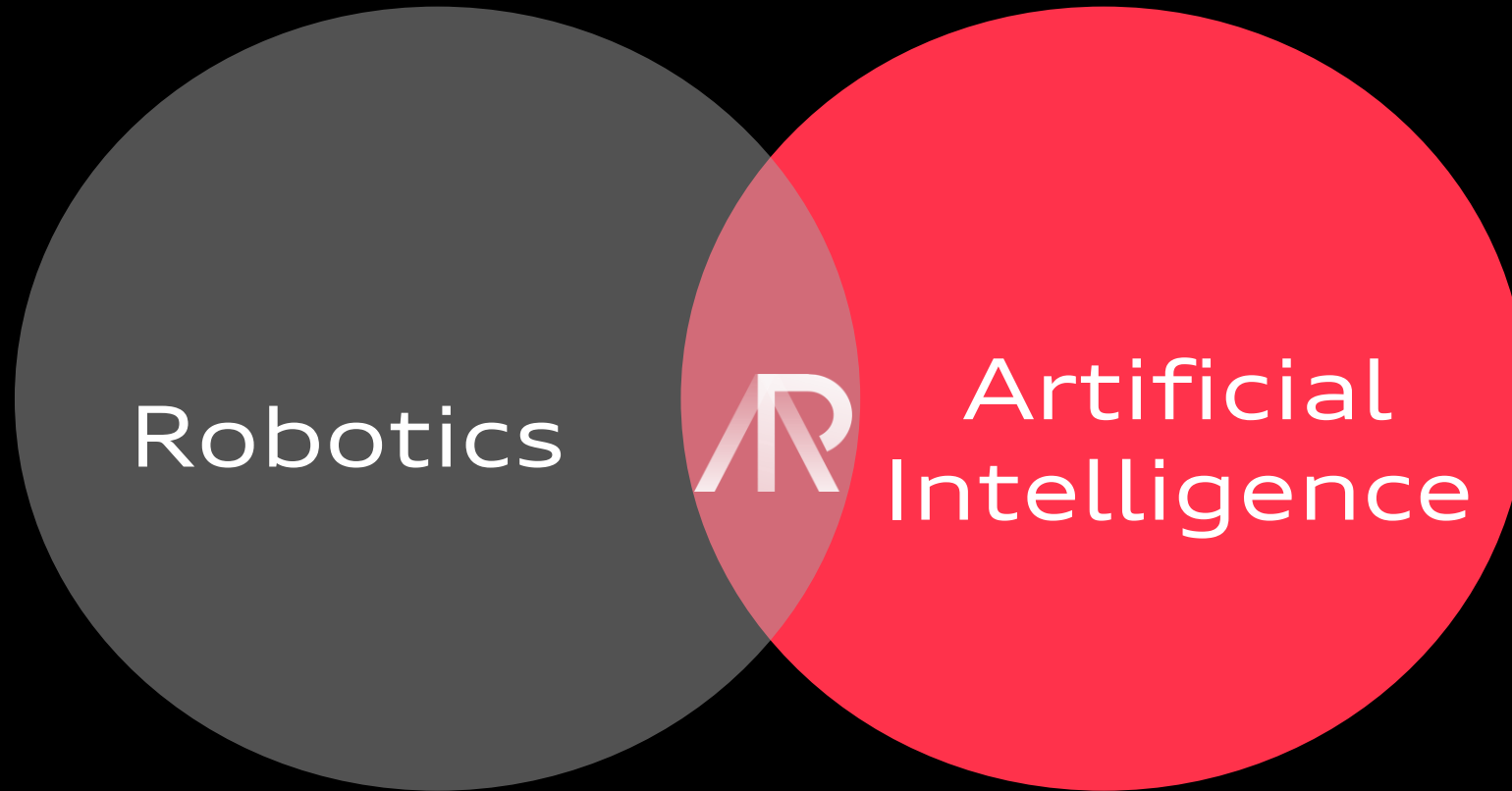
 System control 2202001: Error “Connection interrupted”. How should I proceed to resolve the issue?

 *“In most cases, a short-term failure of a hardware component leads to a connection interruption.”*

The following steps can help resolve the fault:

1. Check that both control units are powered on
2. Manually re-establish the connection
3. ...”

# AI ROBOTICS



Systems that **sense, decide, and act autonomously**  
in physical environments

# CHALLENGES

Main Challenges for standard process automation at Audi

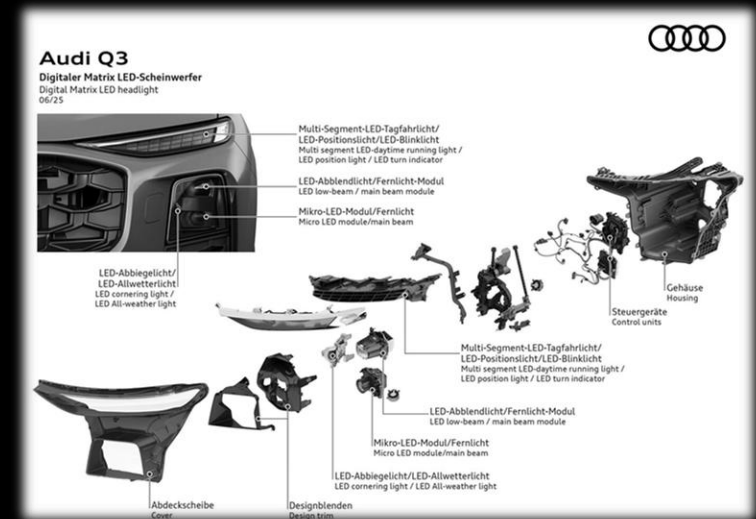
Complex environments and components



Highly dynamic processes



High component variability



Standard **automation** technologies **reach their limits** in these settings!

# ANATOMY

## Sensors



Source: Zivid



Source: Nordbo Robotics

## Control Unit



Source: tl-electronic

# Robot

## End-Effectors



Source: Robotiq



## Software



# TRANSITION

## TRADITIONAL

## MODERN

Hard coded logic,  
limited flexibility

Pre-programmed  
rules

Basic sensors

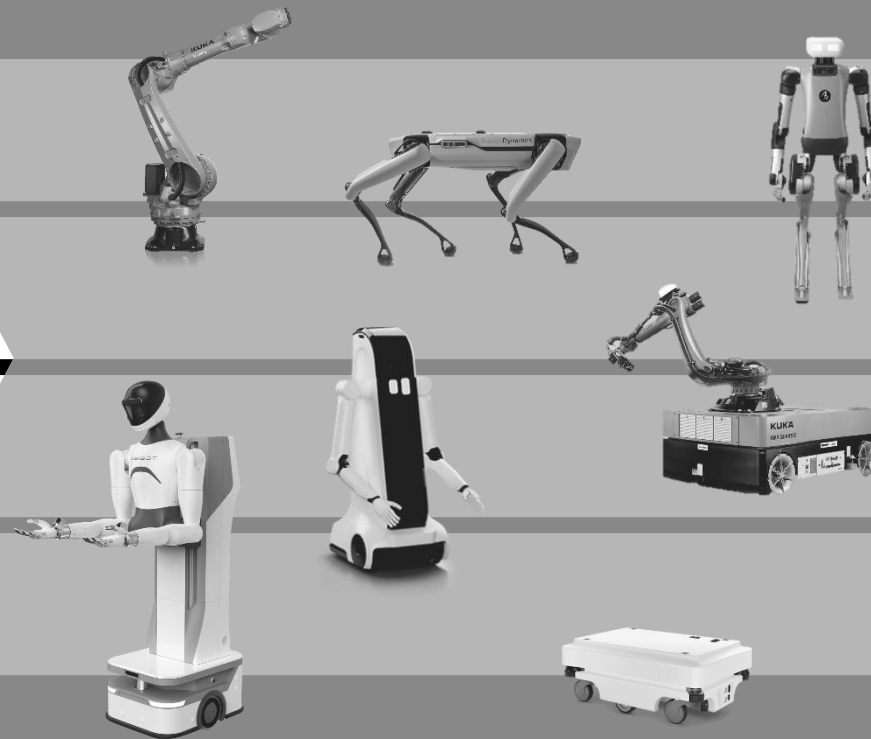
Manual  
improvements

Dynamic decision  
Making

Autonomous  
Programming

Intelligent  
Perception

Self  
Optimization





Automation was the  
beginning.

Intelligence is the future!

# ROBOT LEARNING

To operate in a chaos, robots need ...

## Perception

See and understand their environment.

## Reasoning

Think and decide what to do next.

## Action

Move their body or tools to act.

## Robot Learning is ...

... a collection of **algorithms** and **methodologies** that help a robot to **learn new skills** such as manipulation, locomotion, and classification in either a simulated or real-world environment.

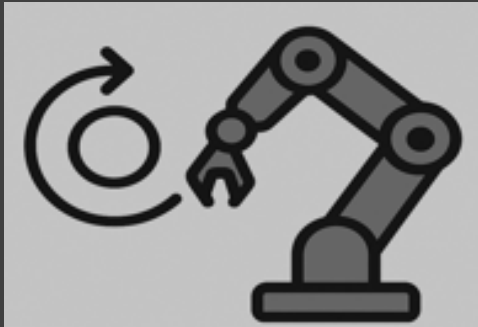


Quelle: [https://de.wikipedia.org/wiki/Datei:Wall\\_e\\_und\\_Eve.jpg](https://de.wikipedia.org/wiki/Datei:Wall_e_und_Eve.jpg)

# METHODS

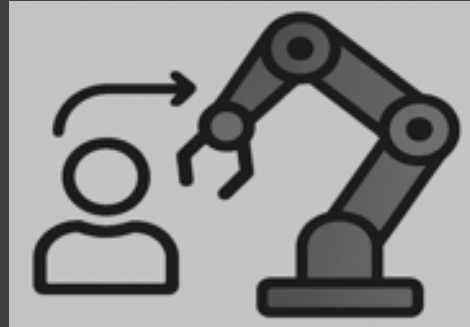
1

Reinforcement Learning



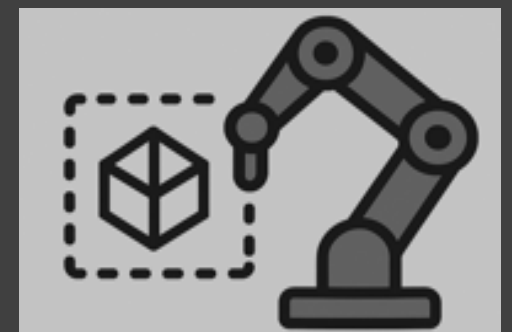
2

Imitation Learning



3

Foundation Models



# EXAMPLE @ AUDI

## Collaboration with Mimic robotics: From Rule-Based Automation to Physical AI

- Deployment of AI-controlled humanoid robot hands on standard industrial arms
- Robots learn via imitation learning from human demonstrations, not manual coding
- Real-time adaptation to part variation, tolerances, and material flexibility
- Overcomes long-standing automation bottlenecks in fine assembly operations
- Pragmatic “minimal-humanoid” approach: dexterity where it matters, scalable by design



**Audi** Vorsprung durch Technik

# Questions?

Dr. Andreas Kühne  
Programmmanager AI at production & logistics  
AUDI AG

